

# INTERNATIONAL BALKAN UNIVERSITY Self-Evaluation Report 2021-2022

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# INTERNATIONAL BALKAN UNIVRESITY

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### 1. INTRODUCTION

The role and mission of higher education institutions is establishment, protection and communication of knowledge with the ultimate goal to prepare students for professional engagements that need implementation of scientific achievements and expertise, cultural and language diversification, stimulating technological progress, development of art, technical culture and sport, as well as provision leading to the social and economic stability, and prosperity of the society. These goals shall be achieved through:

- Organizing studies arranged within the frame of study programs at first, second and third cycle of studies.
- Realization of fundamental, developmental and applicative research and applicative activities.
- Transfer of scientific and professional knowledge.
- Education under the equal conditions.
- Provision of the system of lifelong learning.
- Establishing cooperation with domestic and foreign institutions of higher education, scientific institutions, and other forms of international collaboration.
- Starting other forms and ways of improving the educational level and encouraging constructive competition between different approaches and ideas.
- Involvement of students in management, particularly in matters related to the quality of education and student issues.

In the process of achievement of goals and aims, higher education institutions, among which International Balkan University (IBU) as well, need to establish a system of quality assurance that provides an evaluation of the quality of the institutions, their study programs and academic staff.

In accordance with the Law of Higher Education (Official Gazette of R. Macedonia, No. 82 from 08.05.2018), the evaluation process includes the following aspects: external evaluation, self-evaluation, and a system of evaluation of the quality of academic staff.

The external evaluation aims toward assurance of the unified quality of higher education in Europe by the application of previously determined and approved standards, procedures, and directions applied by the European Association of Quality Assurance in Higher Education (ENQA) and other institutions, organizations, and associations responsible for quality assurance in higher education. The external evaluation is carried out by external evaluators, as determined by the Law in Higher Education of R. Macedonia.

Self-Evaluation process is administered by the Commission of self-evaluation, established by the Senate of the University. Method and conditions for self-evaluation are determined by the Statute of the university and university units.

Currently, IBU has conducted the self-evaluation process, and the findings are summarized in this Report and necessary Appendices. The self-evaluation process is a collective institutional

reflection and an opportunity for quality enhancement of any aspect that is part of the self-evaluation process.

Self-evaluation process of IBU serves as a tool for achieving the following:

- a) Presentation of current and concise comprehensive statement of IBU view of quality management and strategic planning;
- b) Analysis of strengths and weaknesses of IBU with aim to propose a specific action plan;
- c) Analysis of students' opinion about the overall quality of the work of IBU, covering quality of education process, academic staff and student services and
- c) Establishment of a framework based on which IBU will be assessed by the external evaluation teams.

The self-evaluation report will provide information to the external evaluation team, highlighting the activities concerning IBU's strategic planning and management of the quality. The goal is to create a basis for continuous improvement of the University in the fields of education and research.

The self-evaluation addressed four strategic questions: What is our mission? What we are trying to do and how? Who are our students? What do the students value? What is our plan for improvements? The self-evaluation has started four months ago and resulted in the presented report, which is believed to provide necessary information about IBU. More importantly, it has provided the opportunity for a critical reflection of how IBU manages itself and handles quality as a central value in the establishment of decision-making strategies. The Self-Evaluation Report tries to assess strengths and weaknesses in the context of constraints, opportunities, and threats and to show the relation of the various elements of strategic planning and quality management. The analysis takes into account the changes of the recent past and those anticipated in the future.

Given the fact that IBU exists only 16 years, every year the tables of the teaching staff evaluation have been prepared, and seven completed self-evaluation reports have been done for the following periods: 2007-2011, 2012-2013, 2013-2014, 2015-2016, 2016-2017, 2017-2018, 2018-2019, 2019-2020 and 2020-2021. This is the tenth self-evaluation report for the period of 2021-2022 and it is a result of the self-evaluation process performed at the International Balkan University, Skopje. The self-evaluation report of the IBU has been compiled according to the EUA methodology, focusing mainly on university norms and values, monitoring of the quality and management, strategic planning, and opportunities for further improvement of the IBU. The report includes an analysis of strengths and weaknesses, opportunities, and threats (SWOT analysis) as a basis for the development of an action plan for strategic changes at IBU.

During the preparation period of the self-evaluation report, there were some problems especially in reaching the desired data, correct resources, and timing. These problems indicated the importance and need of starting archive units in the future that would be responsible for gathering the data from all university units, as well as their statistical analysis.

Members of the self-evaluation Committee of IBU are:

- 1. Assoc. Prof. Dr. Mevludin Ibish, Vice-Rector
- 2. Asst. Prof. Dr. Katerina Mitevska Petrusheva
- 3. Asst. Prof. Dr. Delco Leshkovski
- 4. Assoc. Prof. Dr. Ljuleta Sadiku
- 5. Asst. Prof. Dr. Sead Dzigal
- 6. Asst. Prof. Dr. Vladimir Gjorgieski
- 7. Asst. Prof. Dr. Mare Uskovska
- 8. Asst. Prof. Dr. Fjolla Kapoli
- 9. Berkan Imeri, Secretary General
- 10. Sara Bayram, Student Affairs Officer

### 2. HIGHER EDUCATION IN THE NATIONAL AND INSTITUTIONAL CONTEXT

# 2.1. Major characteristics of tertiary education in the country

Higher education in the country has been provided by six public, fifteen private Universities and professional schools, and several public and private research institutes. In accordance with the legislation, public universities can be established by the Parliament of R. Macedonia. Private, profitable, or non-profitable higher education institution have been established with the financial contribution of international donors or by the aid of foreign higher education institutions.

Universities establish academic or professional studies. Academic studies are organized in the first, second, and third cycles of studies, while professional studies can be arranged within the first and second cycles of university studies. In addition, universities are encouraged to open a short cycle of studies and courses, but they can also realize research and applicative activities. The first cycle of studies lasts 3 to 4 years and acquires 180 to 240 credits. The title of the qualification in the national language is *diplomiran* + profile or in English Bachelor + profile.

The duration of the second cycle of studies (Master's Degree) is one to two years which accounts for 60 to 120 credits. The name of the qualification in the national language is *magister* + profile or in English Master + profile.

In accordance with the Law on Higher Education, the third cycle of studies lasts three years and provides 180 ECTS. After successfully defended doctoral thesis, a student acquires a qualification entitled  $\partial o \kappa mop \, \mu a \, \mu a y \kappa u \, u \, n u \, \partial o \kappa mop \, \pi o \, y memhocmu + \, profile, in Macedonian language. In English, the title is a doctor in sciences (dr.sc) or doctor in arts (dr.art).$ 

The Quality Agency of Higher Education with its bodies, the Board of Accreditation and the Board of Evaluation, is responsible for the quality assurance and quality control in higher education in North Macedonia. Besides, the participation of the academicians, professors, the

participation of students, and employers' representatives in the decision-making bodies of the universities, and the quality assurance process have been encouraged. International cooperation in the quality assurance process with the quality assurance organizations and associations is crucial for the quality assurance of higher education. Since 2011 Boards of Accreditation and Evaluation has been a member of the European Agency for Quality Assurance in Higher Education (ENQA).

Reforms in the higher education system in North Macedonia have started in 2003, as Macedonia became a member of the Bologna process which aims to transform the higher education system in European countries into a more compliant and recognizable international context. In accordance with the requirements of the Bologna process, European Credit Transfer System (ECTS) in a higher education system in Macedonia has been introduced. The reforms of the first and the second cycle study programs have been accomplished in the academic year 2008/2009, while the implementation of the reformed third cycle studies started in the academic year 2011/2012. Higher education in Macedonia is organized into three-cycle studies, and in accordance with the European credit transfer system of transfer and accumulation of credits, one year of studies amounts to 60 ECTS. Along with the Diploma of finished studies, issuing a diploma supplement is required.

As a part of the reforms in the educational system in general, a National Qualification Framework (NQF) was adopted in 2013. Being compatible with the European Qualification Framework (EQF), the Macedonian Qualification Framework (MQF) relies on the following principles:

- Every level and sub-level of MQF contains descriptors, explaining the learning outcomes clustered in three categories: knowledge and understanding, skills, and competencies.
- · Credit transfer system.
- Quality assurance during the processes of development and obtaining the qualification.
- Easier recognition of qualifications.
- Supporting the process of lifelong learning.
- Easier recognition of non-formal and formal education.

### 2.2. Distribution of responsibilities

University integrates the functions of the units (functional integration), and through the University authorities (the Rector, Rectors' Board, and University Senate) insure their synchronized operation by the provision of:

- Unified strategic development;
- Adopting standards;
- Norms and rules for the organization and implementation of higher education and scientific and research work;

- ECTS;
- Applicative and highly professional activities;
- Compliant activities in the financial sector;
- Investments and plans for development;
- Promotion of scientific research;
- Criteria for selection and promotion in educational, scientific-educational, scientific or support staff careers;
- Cooperation with universities at home and abroad;
- Policy on student, teacher, support staff and administrative staff mobility;
- Rules for rational utilization of human and material resources;
- Development and organization of studies;
- Quality assurance and control system;
- Educational standards;
- Information system;
- Library system;
- Publishing activities;
- Issuing diplomas;
- Organization of symposiums and seminars;
- Allocation of funds to the university units and university organizations for cultural and sports activities;
- Provision of forms and other documentation necessary for students;
- Professional or administrative and technical services;
- University documentation;
- Care and promotion of students' and employees' standards;
- Program for exchange of scientific and vocational services and products with domestic and international natural persons and legal entities;
- Insurance of university property and university units' property by performing other work as laid down in the Law on Higher Education (HE) and the Statute of the University.

The role of the universities and their units is based on the principle of academic autonomy that guarantees intellectual freedom to the members of the academic community, creativity of the researchers and educational process.

Coordination of the issues of mutual importance and interest for public universities is aided by the Rectors' Conference of public universities, which are co-organized by the rectors of the public universities in the Republic of Macedonia, while the common interests of the private universities and all higher education institutions are promoted by the Conference of Private Higher Education Institutions. Issues of common interest for both, public and private universities, come under the responsibility of the Inter–University Conference.

# 2.3. Licensing, quality assurance and accreditation of institutions and /or programs

Based on the Law of Higher Education of R. Macedonia, Quality Assurance System (QAS) considers the following areas:

- Approval, verification and recognition of the higher education institution and study programs, within the framework defined with the LHE, accomplished through the accreditation process;
- Assessment of the quality in the following areas:
  - Performance of the activities
  - Management
  - Financing
- Evaluation system for academic and other related activities
- Other activities and mechanisms that develop and maintain the quality of higher education as determined by the Law and the regulations of the bodies (agencies) that carry out the quality assessment of higher education.

The evaluation (Quality Assessment) of the HEIs is realized through:

- External evaluation (external quality assessment);
- Self-evaluation (internal quality assessment);
- System of evaluation of the quality of the academic staff

The external evaluation and the overall assessment of the academic staff at the universities and the other types of higher education institutions in the Republic of Macedonia is carried out by the Higher Education Accreditation and Evaluation Board.

### 2.4. Historical overview

The International Balkan University (IBU) is a private university, founded in 2006, initially with two faculties: the Faculty of Economic and Administrative Sciences and the Faculty of Technical Sciences. One year later, in 2007, three new faculties were accredited by the Ministry of Education and Sciences: the Faculty of Communication, the Faculty of Fine Arts, and the Faculty of Languages. In 2009, IBU study programs were recognized by the Turkish Council of Higher Education (YÖK). In the academic year 2013-2014, the University consists of five faculties with seven different study programs in the first cycle and two study programs in the second cycle. At the beginning of 2014, IBU accredited new 18 first cycle study programs, and 6 second cycle study programs, and at the beginning of 2015 one additional study program, Legal Studies, within a frame of one new Faculty-Faculty of Law was established. In 2017 new study programs in the second cycles of studies were accredited: Architecture, Clinical Psychology, English Language Teaching, and Administrative Law, and in 2019 new study programs in the second cycle of studies Structural Engineering, Turkish Language and Literature, and in the third cycles of studies, Turkish Language and Literature were accredited. The changes made for the academic years 2014 / 2015, 2015 / 2016, 2016/2017, 2017/2018, 2018/2019, 2019 / 2020 and 2021/2022 are given in Tables 2.1.a-2.1.f.

The General Board for Higher Education of the Council for Higher Education of the Republic of Turkey, on its meeting held on 02.05.2013 has decided to enlist the faculties, programs and scholarship contingents of the International Balkan University in Skopje in the Booklet of Programs and Contingents of the Student Selection and Placement System (ÖSYS). IBU becomes the first university from Macedonia to be enlisted in ÖSYS.

All faculties and the Rectorate are concentrated in the locality of 'Kasarna Ilinden' in Topansko Pole, covering an area of 20 000 m<sup>2</sup>. Campus consists of these units:

- One Rectorate building
- Two Faculty buildings (connected to one another through bridges)

There were some constrains including infrastructure, number and quality of academic staff at the establishment stage of IBU. Some of these constrains still exist, but University makes efforts to overcome them:

- Constrains with the library, technical labs, and social activity center, are expected to be overcome soon.
- Academic and administrative staff is selected with care to provide the best possible contribution in teaching and research. The academic staff recruited comes from Macedonia, Turkey, and other countries in Balkan region.

As a "foundation university" (foundation supported, state recognized, non-profit, public legal entity), IBU is a unique Macedonian University with English-based curricula and the teaching process is going on in English language. This makes the education at our university compatible with international demands. Therefore, many international students select our university to continue their education. Also, English speaking environment gives a good opportunity to our students and academic staff to take part in student and academic staff exchange programs like Erasmus+ and Meylana.

Table 2.1a. Accredited study programs in the period 2007 – 2013

	Faculties									
	Faculty of Technical Sciences	Faculty of Economics and	Faculty of	Faculty of Languages	Faculty of Fine Arts					
		Administrative Sciences	Communications							
First cycle study	Industrial Engineering	International Economic Relations	<b>Public Relations</b>	English Language and	Graphic Design					
programs				American Studies						
	Information Technology	Management in Public								
		Administration								
Second cycle study	Industrial Engineering	Business Administration								
programs										

Table 2.1.b. Accredited study programs in the period 2014 – 2016

			Faculties				
	Faculty of Engineering	Faculty of Economics and Administrative Sciences	Faculty of Communications	Faculty of Art and Design	Faculty of Humanities and Social Sciences	Faculty of Education	Faculty of Law
	Industrial Engineering	International Economic Relations	Public Relations	Graphic Design	Psychology	Psychological Counseling and Guidance	Legal Studies
First cycle	Computer Engineering	Management	New Media and Communications	Visual Arts	Political Sciences	Turkish Language Teaching	
study programs	Electrical and Electronic Engineering	Business Administration		Visual Arts and Media	Religious Studies	English Language Teaching	
	Civil Engineering Architecture	Banking and Finance				History Teaching	
Second cycle study	Industrial Engineering	International Economic Relations	Public Relations	Graphic Design			
programs	Computer Engineering	Business Administration					

Table 2.1.c. Accredited study programs in the period 2016 – 2017 and 2017 – 2018

	Faculties								
	Faculty of Faculty of Law Faculty of Humanities Faculty of educat								
	Engineering		and Social sciences						
Second cycle	Architecture	Administrative	Clinical Psychology	English Language					
study	(2016 – 2017)	Law	(2017 - 2018)	Teaching					
programs		(2016 – 2017)		(2017 - 2018)					

Table 2.1.d. Accredited study programs in the period 2018 – 2019 and 2019 – 2020.

Faculties								
	Faculty of Engineering	Faculty of Education						
First cycle study	Industrial Engineering	English Language Teaching						
programs	Management	Turkish Language Teaching						
Second cycle	Industrial Engineering	Turkish Language Teaching						
study programs	Structural Engineering							
Third cycle study		Turkish Language Teaching						
programs								

Table 2.1.e. Accredited study programs in the period 2020 – 2021.

	Faculties								
	Faculty of	Faculty of Economics and	Faculty of	Faculty of Art	Faculty of Dental	Faculty of	Faculty of Law	Vocational	
	Engineering	Administrative Sciences	Communications	and Design	Medicine	Education		Medical School	
	Computer	International Economics	<b>Public Relations</b>	Graphic Design	Dental Medicine	Psychological	Legal Studies	Nursing	
	Engineering	Relations	and Marketing			Counseling and			
Final avala			Communications			Guidance			
First cycle	Architecture	Management	New Media and	Visual Arts			Political	Midwifery	
study			Communications				Sciences		
programs		Banking and Finance		Fashion Design					
		E-Business							

Second cycle study	Computer Engineering	International Economic Relations	Public Relations	Graphic Design	English Language Teaching	Administrative Law	
programs	Architecture	Business Administration		Visual Arts	-	International Law	
Third cycle study programs	Computer Engineering	Economics					

Table 2.1.f. Accredited study programs in the period 2021 – 2022.

Faculties						
	Faculty of Engineering					
First cycle study programs	Civil Engineering					

# 2.5. Organizational structure

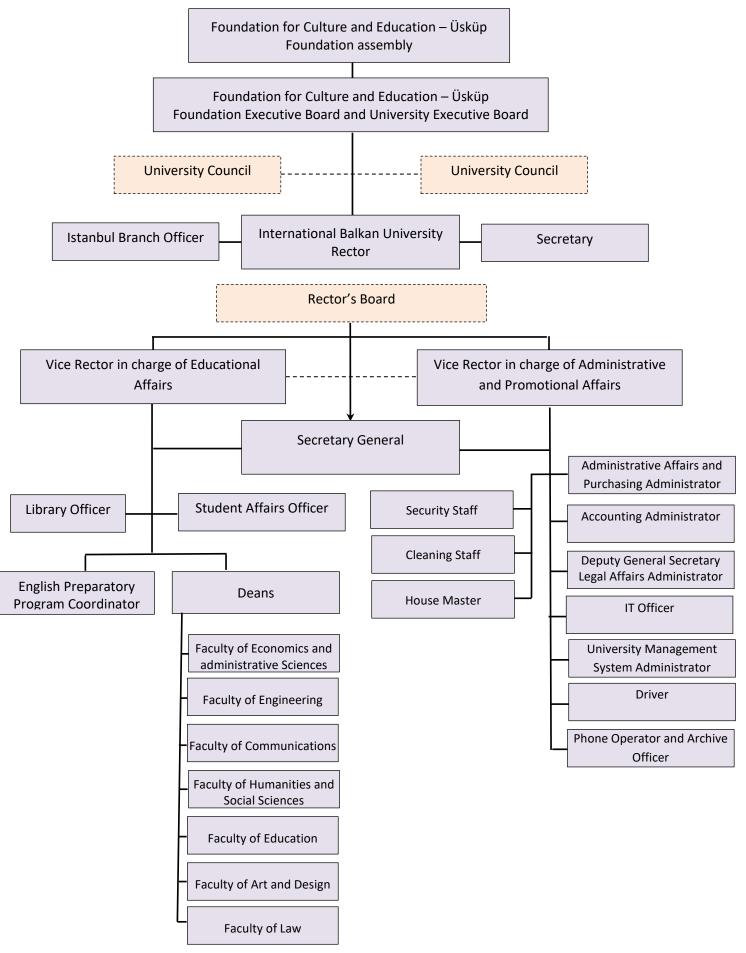


Figure 2.1. International Balkan University Organizational Chart

The organizational and functional integration of IBU enables the harmonization of its operations and provides the university with a unique approach towards its joining institutions and the attainment of the projected strategic goals, such as change in organizational norms and regulations to bring higher education in line with ECTS norms; developing and organizing programs of study; developing a system for securing quality control; maintaining teaching standards; increasing the selection and improvement of syllabuses; refining the criteria for the attainment of academic titles and credentials of full-time and part-time academic staff; cooperation activities with universities within the country and abroad; in the financial domain investments and development plans; regulations to utilize human resources and tangible assets rationally; Information Technology (IT) and library resources and much more (Appendix 9.1).

The organizational structure of the University is presented in Figure 2.1.

# 2.6. Teaching and learning during the academic year 2021/2022

Since the beginning of the crisis caused by the SARS-CoV-2 virus and the declared state of emergency announced by the Government of the Republic of North Macedonia at the beginning of March 2020 (No. 44-2147/1) which was followed by the lockdown of the country, and which restricted work, schools, travel, leisure, and other aspects of life for more than 2 million citizens, significant changes and adaptations in educational process were introduced. With the regulation enforced by the Government for the application of the Law in Higher education at the time of emergency (No.4-2447/1, 23 March 2020) the transition of classical education to an online format was enforced. In this regard, during the academic 2019/2020 the International Balkan University (IBU) was among the first universities in the country that adopted an asynchronous online mode of teaching, applying real-time video-conferencing and interactive teaching, using the Zoom platform. IBU developed its own Online University Management System (Hello Online System) in 2018, integrating all aspects of the university workflow, including modules for students, teaching staff, accounting and finance, and the student affairs office, too. Access to the online classes has been provided from the links created in the Zoom platform integrated into the Hello Online System. The students and the academic staff needed to log in into their accounts in the Hello system to click on the link and join the classes. Also, the course materials and the assignments for the students, for every course, have been uploaded to the Hello system. Moreover, the university has opened an Online Learning Hub, equipped with technical arrangements to provide real-time lectures, webinars, defense of graduate and master's theses, e-conferences, etc. Not only classrooms are transformed into virtual ones, but the whole communication was done virtually, using emails, Viber, WhatsApp, Facebook messaging, Instagram, and other social media applications.

The exams were also performed online. As the university solution for the online examination, Exam.net service was offered, and 80% of the academic staff used it in their courses. The rest 20% of instructors used project-based, take-home exams, oral examinations, etc.

During the academic 2021/2022 IBU adopted the hybrid teaching model, since some of the Covid-19 measures were still in place. The education process was organized through face-to face teaching in the premises of IBU and online teaching in the same time, through the use of the Zoom platform, integrated with the Hello Online System. With this model students which are residents of Republic of North Macedonia attended the lectures with physical presence at IBU, while students residents of other countries could attend online, taking into consideration that some of the traveling restrictions were still in place. For this model to be successful, before the start of the academic year all amphi theatres and classrooms were supplied with the necessary technical equipment like LCD with camera, microphones and smart boards in the amphi theatres. Students who were attending the lectures online, would join the scheduled lecture through the zoom platform where they could see the classrooms in real time and follow and participate in the lectures and exercises simultaneously as the students who were physically present. Throughout the time being in the premises of IBU, all students and academic staff were obliged to follow the guidelines for protection which included obligation for wearing a face mask, 2 meters distance between students in the amphi theatres and classrooms, and regular use of disinfection.

This method has proven to be successful in time of pandemic, since it allowed all students, regardless of the place or country of residence to continue regularly with their studies, but also gave flexibility to shift some of the classes online, if there was need. Still, some difficulties were detected, in terms of decreasing the number of students who were attending with physical presence and moving to online mode.

Regarding the mobility during academic 2021/2022 IBU, as an institution, is considered as one of the most successful institutions in the implementation of the Erasmus+ Program in the Republic of North Macedonia, taking into consideration the number of mobilities being realized, as well as the number of incoming mobilities, for both staff and students, which take place every year. Table 1 shows the number of mobility flows for the KA131 project, while Table 2 refers to the number of mobility flows for the KA171 project (more often referred to as the ICM project). Every year, IBU has parallelly approved 2 types of projects:

- 1. KA131 Projects individual mobility between EU Member States and third countries associated to the Programme (all EU Member States, members of the European Free Trade Association (EFTA)/ European Economic Area (EEA): Norway, Iceland, Liechtenstein; and the acceding countries, candidate countries and potential candidates: North Macedonia, Republic of Türkiye, and Republic of Serbia)
- 2. KA171 Projects individual mobility between countries not associated with the program (countries from the rest of the world, divided into 14 Regions).

The tables below show the staff and students mobilities during the academic year 2021/2022:

Table 1. Planned and Realized Student and Staff Mobility under the KA131 Project

	Incoming Students		Outgoing Students		Incomi	ng Staff	Outgoi	ng Staff
	Studi es	Trainees hips	Studi es	Trainees hips	Teachi ng	Trainin g	Teachi ng	Trainin g
Planned	115	8	30	17	66	66	8	6
Realized	52	3	26	12	53	55	8	6
Postpone d	0	0	4	5	1	1	0	0

<sup>\*</sup>Postponed mobilities are planned for the academic year 2022/2023 as the project is with a duration of 2 years

Table 2. Planned and Realized Student and Staff Mobility under the KA171 Project

	Incoming Students		Outgoing Students		Incoming Staff		Outgoing Staff	
	Studies	Trainee ships	Studies	Trainees hips	Teachi ng	Trai ning	Teaching	Traini ng
Planned	3	1	2	0	0	0	3	2
Realized	1	0	4	0	0	0	2	3
Postponed/	2						1	
Cancelled/	(Transfer	1					(Transfer	
Transferred to	to	(Cancel	0	0	0	0	to	0
another	outgoing	led)					outgoing	
category	studies)						training)	

# 3. FACULTIES, PROGRAMMES AND FACILITIES

Since the foundation IBU implements principles of education in accordance with Bologna declaration. Furthermore, IBU has been one of the first universities that adopted European Credit Transfer and Accumulation System (ECTS) in all study programs. As students pass the course, they are awarded with ECTS Credits and Grades upon successful completion of study subjects and program in general.

### 3.1 Faculties

IBU has 7 faculties which offer 24 undergraduate programs and 10 programs in the second cycles of studies, and 3 PhD programs in a variety of fields, such as engineering, architecture, economics, administrative sciences, law, fine arts, educational sciences, communication, humanities and social sciences. Besides the accreditation for bachelor's and master's studies,

IBU is also accredited for doctoral studies. IBU is an English medium university that offers 1100 total hours of qualified language teaching in its English Language School, as a preparatory program. The university offers 24 first cycle study programs in seven faculties: Faculty of Economics and Administrative Sciences (FEAS), Faculty of Engineering (FENG), Faculty of Art and Design (FAD), Faculty of Communications (FCOM), Faculty of Humanities and Social Sciences (FHSS), Faculty of Education (FEDU), and Faculty of Law (FLAW). In addition to this, old study programs are going to exist just for the currently enrolled students to these programs.

In the Faculty of Economics and Administrative Sciences are offered six first cycle study programs: International Economic Relations (IER), Management (MAN) Banking and Finance (BAF) which are previously accredited, and International Economics, Banking and Finance and E-Business as newly accredited study programs. In the second cycle studies the Faculty of Economics and Administrative Sciences has International Economic Relations study program and Economics in third cycle. Within the Faculty of Engineering are the following study programs: Industrial Engineering; Electrical and Electronic Engineering (old accreditations), Information Technology, Industrial Engineering Management, Civil Engineering, Architecture - first and second cycle; and Computer Engineering - first, second and third cycle study programs. Study programs in Public Relations and New Media and Communications are offered at the Faculty of Communications. Within the Faculty of Art and Design are offered the first cycle study programs Graphic Design, Visual Arts and Fashion Design. The Faculty of Humanities and Social Sciences has study programs in Psychology at first cycle and Clinical Psychology at second cycle studies. At the Faculty of Education are offered English Language Teaching, Psychological Counseling and Guidance, and Turkish Language teaching at first cycle, English Language Teaching at second cycle and Turkish Language and Literature at third cycle studies. The Faculty of Law has Legal studies and Political studies at first cycle and Administrative Law and International Law at second cycle studies. (Appendix 9.4.)

There are in total 2442 students in all three cycles of studies, spread throughout these programs. The student/staff ratio for faculties is 25.44 (Appendix 9.4).

To support main activity, pedagogical process of the IBU, there are other special-purpose facilities as three computer labs, three art studios at the Faculty of Arts; and biochemical labs.

### 3.2 Other Schools – English Language School

The goal of IBU English Language School is to provide future IBU students with skills necessary to pursue academic studies at IBU, no matter their field of study. The objective is not only to enhance proficiency in the language, but also to develop critical thinking skills that will guide the students throughout their career. In order to accomplish these objectives, the English Language School provides reading, writing, grammar and listening classes to beginner, intermediate and advanced-level students of English. Instruction at IBU English Language School is carried out in English language only and is mainly focused on the development and mastery of the following skills:

Reading – extensive / intensive, scanning, skimming, using context clues and vocabulary strategies, recognizing sequence, fact vs. opinion, making inference, identifying main ideas and supporting details, analyzing text, identifying purpose and tone.

Listening — listening for gist and details, learning topic vocabulary to improve comprehension, for verbal clues, understanding speaker's argument, understanding colloquial language, learning pronunciation, to summarize opinions, recognize lecture language that introduces the topic or the plan, that signals new ideas, transitions, definitions, examples, explanations, causes and effects, comparisons and contrasts, opinions, citations and quotations, non-verbal signals, note-taking.

Writing – how to write a paragraph, topic sentences, supporting details, concluding sentences; the writing process: prewriting, writing editing; organizing information by: time, importance, space; essay writing: introduction, body conclusion; types of essays: process, division and classification, causes and effects, comparison and contrast, problem/solution, summaries, opinion essay, essays for undergraduate and graduate school applications, personal and business letters; punctuations.

Speaking — descriptions, retelling a story, practical English: in a shop, hotel, at the doctors etc. debates, interviews, giving a talk, discussions: show interest, enter a discussion, interrupt, ask for more information, agree and disagree, support opinion, connect your ideas with other people's ideas, contribute your ideas, keep the discussion focused on the topic, encourage others to participate, bring to a consensus, learn to compromise, pausing, paraphrasing and quoting.

Grammar – from elementary to upper-intermediate (by the standards of CEFR)

Vocabulary – personal information, food, health and medicine, houses and decoration, personality and appearance adjectives, family, body, money and economics, science and technology, education, shopping and traveling, entertainment, music, humor, history and politics, man and women, animals and conservation, crime and punishment, business, wordbuilding, and all relevant specific fields connected to the academic vocabulary.

Study skills – Preparing to study, note-taking, strategies for reading textbooks/novels, using reference sources, oral presentations, projects, managing time, setting goals, preparing oral presentations, managing and participating in group projects, raising awareness, setting self-assessment criteria, developing autonomous learning and language use.

### 3.3 IT office

The University's IT office enables information technology services for the community of students, faculty members and staff. The important infrastructure parts for students are computer classroom (Appendix 9.4-Part H).

### 3.4 Library

databases.

Regarding the moving from the Building in Avtokomanda, the University is still in the process of establishment of the library. The draft drawing has been prepared. Appendix 9.6. The library is planned to be supplied with the new books and computers with the access to

# 3.5 Graphic Design Laboratory

The graphic design laboratory is equipped with 20 computers which keeps the student/teacher ratio low. The laboratory allows instructors to give demonstrations a color laser printer offer student's quick printing for projects. The graphic design facilities also include a traditional classroom with drawing tables (Appendix 9.7.5).

### 3.6 Laboratories for Engineering

International Balkan University has taken bold steps to structure a well-designed environment for studying at the Faculty of Engineering (FENG), both at the Industrial Engineering Management (IEM), Computer Engineering (CE) and Civil Engineering (CIV) study programs. Activities began the moment when full time professors were employed at the University, taking the advantage to enhance the laboratory experience of the students. Our commitment to introduction laboratory practice for the students is motivated by the engineering philosophy "Learn by Doing" (for detailed information on laboratories, please refer to Appendix 9.7).

### 3.7 Research Center

Every university has to be focused on three main areas: teaching, research and contribution to society as three parts of the knowledge triangle. For now, IBU is mainly focused on teaching. In spite of all constrains regarding research premises and equipment, the academic staff at IBU have found a way to continue with their research work. University staff is involved in 6 national and 23 international projects. Cooperation between IBU and Cambridge Assessment English, part of the University of Cambridge has been signed and CELTA centre has started to work. The CELTA is the most widely recognized and accepted TESOL certificate. Agreement of cooperation, for the practical training of the students of the study program Psychology, at the undergraduate and graduate level, is signed with Hospital "Bardovci" and Hospital "Zan Mitrev. Also, for the study programs in the Faculty of Engineering the need of the equipment for some courses is satisfied by the contract with the MAARIF International schools and the Institute of material testing, Skopje.

Published papers in the academic year 2021/2022 are given in the self-evaluation report for 2021/2022 (Appendix 9.3.4, and Appendix 9.3.3). The number of published articles (Original Scientific, Review, Short Scientific Professional, Popular Articles and monographs) in the academic 2021/2022 is 726, performed works (Artistic performance, Exhibitions etc.) is 145 and participation in National and International projects 29, or in Total 900 works.

### 3. 8 Extra – Curricular Activities

During the academic 2021/2022 were organized numerous extracurricular-activities, which included: conferences, seminars, workshops, webinars, presentations, Erasmus + activities, panel discussions, competitions, exhibitions, field visits, and clinical teaching and guest lectures by experts from industry or well-known scholars, were organized in the frame of every faculty. The complete list of activities in included in Appendix 9.4., whereas some of the activities are given in the table below:

No.	Activity	Target groups	Period of realization
I.	Conferences International		
1.	International Conference on Economics, Education & Technology (ICEET 2022), May 12-14, 2022 – IBU as Co-organizer		12-14 May, 2022
2.	INTERNATIONAL CONFERENCE ON SOCIAL SCIENCES AND HUMANITIES (IBU-ICSSH22) "Post Covid-19 Era: Challenges and Opportunities" International Balkan University & Universiti Teknologi MARA (Malasia)		June 2022
II.	Seminars, Workshops		
1.	"Fair of Creative Industries" Printmaking workshop and work presentation. City Mall, Skopje		November
2.	Winter School "Gender Issues: Culture/Media and Politics" in partnership with International Balkan University and Association for the Promotion of Women (AAG) –IBU Co- organizer		02.12.2021 – 05.12.2021
3.	"Developing students' critical thinking skills and intercultural competence in EFL textbooks" by Dr. Pawel Sobkowiak, workshop held by visiting professor from Adam Mickiewicz University, Poland.		11 May 2022
4.	ArchiWorkshop 22: Sustainability & Sustainable Design, Inspiration from Nature, Restorative Environmental Design, Biophilic Design		14-16 June, 2022
5.	Yedi Hilal Uluslarüstü Çalışmalar – Kudüs-Endülüs-Balkanlar – Edebi Dönüşümde İslami İzler Balkanlar		30 June 2021
III.	Webinars (online)		
1.	The Communicative Approach" organizing and running a webinar for English teachers		26 <sup>th</sup> March 2021
2.	Webinars on ELT methodology for primary and secondary school teachers.  Literature in the English Language Classroom, Asst. Prof. Dr. Sezen Ismail		2021
IV.	Presentation		
1.	Organization of educational fair in partnership with KUNIB - Turkiye		04.07.2022

V.	Erasmus+ activities		
1.	Erasmus Days "The New Erasmus+ Era: More Digital, More Inclusive, Greener"	IBU students	14-16.10.2021
2.	Erasmus+ Days 2022 "LOOKING FOR A LIFETIME EXPERIENCE? GO INTERNATIONAL, GO ERASMUS!"		19-21 October 2022
3.	International Staff Week 2022 Fall Semester		21-25 November 2022
4.	International Staff Week 2022 Spring Semester		9-13 May 2022
VI.	Lectures of IBU staff at other universities		
1.	"Online propaganda in the Western Balkans" Asst. Prof. Dr. Sead Dzigal for Daffodil University- Bangladesh		12.10.2021
2.	Virtual lecture on "Interviewing tips and techniques for journalist", Prof. Dr. Viktorija Kafedziska for Daffodil University- Bangladesh		04.12.2021
3.	A guest lecture for undergraduate students at Biliran Province State University, Lecture title: "Enhancing Speaking English	ELT department from IBU and at Biliran Province State University, School of Graduate Studies, Philippines.	27.06.2022
4.	A guest lecture for undergraduate students at Biliran Province State University, Philippines, Lecture title: Teaching Grammar to Generation Alpha, delivered by asst. prof. dr. Marija Stevkovska		21.06.2022
VII.	Panel discussion		
1.	Keeping Up the Pace: Media Literacy Education in an Accelerating, Prof. Dr. Viktorija Kafedziska		February 3 and 4, 2022.
2.	Human Rights Day		10.12.2021
VIII.	Competitions		
1.	Student coding competition, IBU Codes, 2021		24.12.2021
2.	National High School's spring competitions, Skopje		Spring 2022

IX.	Exhibitions		
1.	"XIII Youth Spring Salon", IBU students		April 2022
	participation on group exhibition and		
	competition, organized and curated by		
	Aco Tanevski from the National Gallery		
	of R.N. Macedonia, Mala stanica, Skopje		
2.	Annual Exhibiton of Students of FAD		
3.	Annual Architecture Students' Exibition		25.05-01.06.2022
	2022, 365 Art Galery, IBU		
Х.	Field visit		
1.	Institute for testing materials;		27.10.2021
	Introducing the students to Asphalt-		
	Concrete testing, testing of the tensile		
	strength of steel, compression strength		
2.	Visit of the location for the Multiuse		November, 2021
	Center in Skopje		
3.	National Bank of the Republic of North	Students of FEAS	December 05, 2022
	Macedonia "Supervisory process and		
	organization of the NBRNM and		
	evolution of the Basel Capital		
	Accords"under the subject Banking Regulation and Basel Capital Standards		
4.	Field visit and practical teaching	LAW students	15.12.2021
7.	activities for law students at criminal	LAW students	15.12.2021
	court		
5.	A visit to Maarif School Skopje with	ELT students	December 2022
	fourth-year students from the ELT		
İ	department		
6.	Field visit and practical teaching	LAW students	12.05.2022
	activities for law students at the		
	permanent court of arbitration attached		
	to the economic Chamber of North		
	Macedonia		
7.	Field visit of the Civil court in Skopje	LAW students	16.05.2022
XI.	Inclusion of the experts from the		
	Industry in the teaching process		
	(Clinical teaching)		
1.	Media, Politics and Public opinion,		20.10.2021
•	Nikola Spasov, Expert lecturer		
2.	Basel Standards and their	Students of FEAS	December 13, 2021
	implementation in the RNM" under the		
	subject Banking Regulation and Basel		
	Capital Standards, n Mrs. Frosina		
	Celeska, Advisor of the Banking		

Regulation and Banks Resolution		
Clinical teaching by Velimir Delovski,		14.04.2022
"Managing the Retail Credit Risk" under subject Bank Risk Management, Mrs. Emilija Stojanova Ivanovska Ph.D., Manager of Retail Credit Division at the	Students of FEAS	May 19, 2022
New Media and Marketing, Darko Nuldioski, expert lecturer		
Guest Lecture/ Invited lecture		
Guest lecture by PhD Ali Ahmet Genc from the Faculty of Law, Kocaeli University, Turkey (law of obligations)		09.11.2021
Guest lecture by Rovena Tuyani, attorney at law from Kosovo		22.11.2021
'Made in Italy' – guest lecture on the history of Italian design, delivered by Prof. Dr. Luca Oriandi		23.11.2021
Guest lecture –on Law on Local Self Government with Ph.D. Maja Lazarova, National Program Officer in the Democratization Unit of the OSCE Mission		29.11.2021
GUEST LECTURE ON CONFLICT MANAGEMENT by Dime Ratajkoski (HYBRID EVENT)	Students of FCOM	14.12.2021
AiOn Bank Belgium – Online lecture from Biljana Simonovska Stefanovska	Students of FEAS	April 2022
Macedonian Stock Exchange – online presentation by Ms. Karolina Karovska Bozhinovska	Students of FEAS	May 2022
Guest lecture in criminal law by M.r. Ilija Ilijovski, Attorney at Law		19.05.2022
	Department at the National Bank.  Clinical teaching by Velimir Delovski, lawyer in enforcement of judgments  "Managing the Retail Credit Risk" under subject Bank Risk Management, Mrs.  Emilija Stojanova Ivanovska Ph.D., Manager of Retail Credit Division at the Stopanska Banka ADSkopje,  New Media and Marketing, Darko Nuldioski, expert lecturer  Guest Lecture/ Invited lecture  Guest lecture by PhD Ali Ahmet Genc from the Faculty of Law, Kocaeli University, Turkey (law of obligations)  Guest lecture by Rovena Tuyani, attorney at law from Kosovo  'Made in Italy' – guest lecture on the history of Italian design, delivered by Prof. Dr. Luca Oriandi  Guest lecture –on Law on Local Self Government with Ph.D. Maja Lazarova, National Program Officer in the Democratization Unit of the OSCE Mission  GUEST LECTURE ON CONFLICT MANAGEMENT by Dime Ratajkoski (HYBRID EVENT)  AiOn Bank Belgium – Online lecture from Biljana Simonovska Stefanovska  Macedonian Stock Exchange – online presentation by Ms. Karolina Karovska Bozhinovska	Department at the National Bank.  Clinical teaching by Velimir Delovski, lawyer in enforcement of judgments  "Managing the Retail Credit Risk" under subject Bank Risk Management, Mrs. Emilija Stojanova Ivanovska Ph.D., Manager of Retail Credit Division at the Stopanska Banka ADSkopje,  New Media and Marketing, Darko Nuldioski, expert lecturer  Guest Lecture Invited lecture  Guest lecture by PhD Ali Ahmet Genc from the Faculty of Law, Kocaeli University, Turkey (law of obligations)  Guest lecture by Rovena Tuyani, attorney at law from Kosovo  "Made in Italy" – guest lecture on the history of Italian design, delivered by Prof. Dr. Luca Oriandi  Guest lecture —on Law on Local Self Government with Ph.D. Maja Lazarova, National Program Officer in the Democratization Unit of the OSCE Mission  GUEST LECTURE ON CONFLICT MANAGEMENT by Dime Ratajkoski (HYBRID EVENT)  AiOn Bank Belgium — Online lecture from Biljana Simonovska Stefanovska  Macedonian Stock Exchange — online presentation by Ms. Karolina Karovska Bozhinovska  Guest lecture in criminal law by M.r. Ilija

9.	Media ethics and journalism, Dr. Marina	
	Tuneva, Executive Director at Media	
	Ethics council	
10.	Tanzimat Dönemi Türk Edebiyatı –	
	KORA İnceleme yöntemi – Prof. Dr.	
	Ramazan Korkmaz online	

# Journals issued by the University:

- 1. TURKISH STUDIES
- 2. TURKISH STUDIES-EDUCATIONAL SCIENCES JOURNAL
- 3. TURKISH STUDIES-SOCIAL SCIENCES JOURNAL
- 4. TURKISH STUDIES-LANGUAGE AND LITERATURE JOURNAL
- 5. TURKISH STUDIES-ECONOMIC-FINANCE-POLITICS JOURNAL
- 6. TURKISH STUDIES-HISTORICAL ANALYSIS JOURNAL
- 7. TURKISH STUDIES-INFORMATION TECHNOLOGY APPLIED SCIENCES JOURNAL
- 8. TURKISH STUDIES-COMPARATIVE RELIGIOUS STUDIES JOURNAL
- 9. IBU JOURNAL OF SOCIAL AND HUMAN SCIENCES
- 10. TRENDS IN ECONOMICS, FINANCE AND MANAGEMENT JOURNAL (TEFMJ)
- 11. JOURNAL OF LAW AND POLITICS
- 12. INTERNATIONAL JOURNAL OF EDUCATION & PHILOLOGY (IJEP)
- 13. INTERNATIONAL JOURNAL OF TECHNICAL AND NATURAL SCIENCES (IJTNS)
- 14. INTERNATIONAL JOURNAL OF INTERDISCIPLINARY STUDIES IN ART AND COMMUNICATION (IJISAC)

### 3.9 Guidance for Students

For every student in all study programs an adviser from the faculty members has been appointed by the Dean of the particular faculty. The advisor shall guide the student from the start since the enrolment to the study program until the end of her/his university life and help her/him solve her/his problems related to education and university life. Starting from academic 2019 / 2020, a new electronic Student Information System (SIS)- Hello system, offers completely online semester registration process.

Individual Registration Course Form (Appendix 9.11.3) has been issued for every student. This form is kept in three copies: one copy by the advisor, the second copy by the student and the third copy is sent to the Student Affairs Office. The advisor has to guide the student to register within the dates that are specified in the academic calendar; together with the student needs to choose and register the courses, solve the problems related to educational issues and university life. Courses registration is done in accordance to the university regulations. To secure sound execution of supervision service, each student's academic guidance will be reviewed by the relevant Dean.

Besides that, University has started to establish Career Center which will be a student service. It will provide linkages between students, alumni, and employers as they prepare to meet post-graduate and hiring goals. The IBU Career Center will be committed to providing support to undergraduates, graduate students, and alumni to make informed decisions about their futures by providing comprehensive resources, programs, and counseling on career

development, internships, employment, and graduate school. Within the Career Center one Student Support Service is also established. The mission of Student Support Services (SSS) is to enhance the education of IBU University students by addressing their mental health concerns and promoting their healthy emotional and social development. SSS is committed to creating a safe, just and equitable learning environment in the university community.

# 3.10 Finance

According to the regulations the board of trustees is responsible for any budget related issue. At IBU, the budget is formed according to needs of faculties and administrative departments. Rector fills out budget forms annually and sends it to the board of trustees. The other finance resources are student fees.

### 3.11 Management

The Rector of International Balkan University is elected by the University Senate. Rector selects two Vice Rectors from the professors. The areas the Vice Rectors are in charge of are: personnel, information technologies, research, relations with industrial and civil institutions, schools, student affairs, culture and sports facilities, and library services, and administrative and financial affairs, construction affairs, strategy development, and international relations. Another unit within the body of the top management is the Office of Secretary General. The Secretary General is responsible for carrying out all the administrative affairs (Appendix 9.1.1).

Top bodies in the university administration are the University Senate. The Senate of the International Balkan University consists of: Rector of the University; Vice Rectors, without the right to vote, Deans of the faculties, one representative from each academic unit (faculties, institutes and schools), students' representatives, elected by the Students' Parliament of the University; Secretary General shall participate in the work of the Senate as a reporter, without the right to vote. The Senate meets upon the nominal invitation of the Rector when a decision-making is needed on academic issues and activities (Appendix 9.1.2).

### 4. INSTITUTIONAL NORMS AND CORE VALUES

### 4.1. What is the University trying to do

### 4.1.1. Chairman's Statement

IBU University's norms and values are based on principles stated on behalf of the university by the Rector, Prof. Dr. Mehmet Dursun Erdem:

Dear friends,

On behalf of the International Balkan University, allow me to give you a brief introduction to our University. The International Balkan University is founded in 2006 by the Foundation for Education and Culture "ÜSKÜP". It is a foundation, non-profitable university, one of a kind in the Republic of North Macedonia. Located in the heart of the Balkans, IBU is a gathering point for students from all over the region, including Turkey. This makes IBU a multinational, multireligious and multicultural institution. If we add the fact that IBU is English speaking, teaching and learning medium, then we can conclude that the epithet "international" fits our University the best.

IBU has accredited programs for both undergraduate and postgraduate studies. In accordance with the trends in modern education, our study programs are specific and responsive to the challenges of today and tomorrow. There is also a Preparatory Programme for English Language for those students who lack sufficient knowledge of English, delivering around 1000 hours of teaching and practice within a year. If you plan to be an expert in a field such as engineering, architecture, economics, administrative sciences, fine arts, educational sciences, communication, humanities, and social sciences – then IBU is the place to be. What makes IBU exceptional is the fact that every academic year, we deliver a significant number of scholarships for students from all over the Balkans. In this way, our donors and supporters invest in successful students, by providing them educational support and great chances for immediate employment right after graduation. In regards to the tuition fees for undergraduate and postgraduate studies, IBU still remains the most affordable university in North Macedonia and wider in the region.

The academic programs of International Balkan University have been accredited by the Board of Accreditation of the Republic of North Macedonia, as well as by the prestigious Turkish Higher Education Council. Furthermore, starting in 2013, our degree programs are enlisted in the ÖSYS Booklet, thus creating an exclusive opportunity for Turkish students to easily enroll at IBU.

Confirmation for our committed work, qualified academic staff, dedication to research and investment, social responsibility and service came directly from the most reputational institution in the world which deals with university ranking. The track record of success saw IBU ranked as the best private university in North Macedonia in 2012 by the world-known Shangai University Ranking, according to criteria specifically designed for ranking world academic institutions.

IBU is proud to have the most modern and equipped campus not only in North Macedonia, but wider in the region. We provide our staff and students with the latest educational and working standards as a ground for grasping new horizons and reaching greater achievements.

In the end, allow me to emphasize once again – our doors are widely open for students from Turkey and the Balkan region, as well as from other countries in the world.

IBU is a guarantee for qualitative and prosperous education. IBU is the most fortified bridge towards a successful career... all this, because we educate the leaders of tomorrow!

Prof. Dr. Mehmet Dursun Erdem Rector

### 4.1.2. Vision

The vision of the International Balkan University is to become one of the foremost higher education institutions by graduating well-qualified students, with the aim of contributing to the development of cultural prosperity in Balkans, prosecution of stability and the region's economy.

### 4.1.3. Mission

As a provider of high quality education, International Balkan University has adopted the mission of educating self-confident, multidimensional, socially responsible and globally competitive individuals. In addition, the university produces high quality scientific research that will contribute to technological and economic development in the region. With this mission in mind, International Balkan University aims to become a renowned international educational institution that sees cultural diversity as an asset, and that contributes to the development and stability of the Balkans by producing the best professional individuals who are ready to compete in the workforce.

# 4.1.4. Principles

The principles are the basis which determines IBU daily attitude. These principles are internalized by IBU academic and administrative staff and become general rules.

- 1. *Pluralism*: To consider different ethnic identities, cultural trends as a whole in the frame of tolerance and synergy, and to work in a multiethnic structure.
- 2. *Equilibrium*: To be impartial on every kind of work or process taking into consideration the region's multiethnic and multicultural structure.
- 3. *Quality:* To achieve higher standards on the education activities, on selecting academic staff, the technology used documentation, research, projects and publications.
- 4. *Timely manner:* To finish the jobs and actions in time, promptly and satisfactory as requested, but without precipitance.
- 5. *Geniality*: To be polite, sensitive and genuine on the educational activities, on the relations with the parents and the public.

# 4.1.5 Core Values, Norms and Strategies Objectives

IBU University was established to develop society, science and knowledge, and work developed in this framework. Creating a modern scientific infrastructure will contribute to human resource development in natural and social sciences, by providing opportunities for contemporary education in accordance with the needs of the country and the world.

Giving the importance of proper product knowledge and technology in university and graduate, and creating opportunities to achieve the most developed technology, will contribute to growth of well-mannered and productive youth. Using international experience,

IBU through graduate programs, as and tradition of education and research, will enhance and meet the needs of scientists society in this context.

IBU University, following the institutionalization phase, based on the principles of justice, meritocracy and democratic participation, will create its traditions together with the employees and students.

Having established a knowledge management system in accordance with universally recognized principles, University along with the staff has a dynamic organizational structure. After identifying the objectives and educational goals, and output with the teaching of all activities will be focused towards outputs, in order to meet the needs of the industry and application of the dynamic and innovative programs.

The University provides student participation through "the University Student Council," in order participation of their representatives in decision-making levels of the institution.

In order to meet the daily needs of its students and employees, the University will operate with a functional and modern technology.

Over the last five years the University has concentrated on the following aspects: establishing new regulations of study which are student-centered and responsive to students' needs; composing an innovative concept of study according to the principles of the Bologna process by introducing the credit-transfer system; implementing a system of assessment thus securing quality assurance in higher education through self-evaluation, including evaluation of academic staff at the University.

The quality issue in higher education is closely linked to the creation of a common European domain in higher education and, being of utmost importance, occupies a central position in the recommendations arising from the Bologna process. The major goals, which are considered to be of pivotal significance for generating the European domain in higher education, are the following:

- Adopting a system of easily discernible and comparable/compatible degrees; introduction of the Diploma Supplement.
- Introducing a system of study based on three cycles.
- Bringing forward the ECTS (European System for Transfer and Accumulation of Credits).
- Introducing the necessary European dimension in higher education.

Six core areas of the defined strategic priorities defined in 2019/2020 for the next five years are:

- 1. Development of Physical Capacity of IBU
- 2. Student capacity, academic / administrative personnel
- 3. Education Activities
- 4. Research and Publication Activities
- 5. International Academic Relations
- 6. Budget and Finance Plan

The development of the 2021/2022 Strategic Plan has allowed us to collectively explore the many ways in which we will continue to grow and develop the core areas.

## 4.2 Teaching and learning

### 4.2.1. First Cycle Studies

Every faculty develops their study programs, consistent with the University's mission. Being firstly approved by the Teaching Academic Council of the particular faculty, study programs are than validated by Rector's Board and University Senate. Study programs are accredited by the Accreditation Board and the decision of the start of study programs (licensing) is given by the Board of Evaluation, in conjunction with the Ministry of Education and Science of Republic of Macedonia.

The Faculties designed their programs of study at the first cycle level in order to achieve the following:

- The student overload to be in accordance with the scope of subject material.
- More elective courses in order students to have a greater variety of choices to suit their personal affinities.
- Launch new forms of continuous assessment through homework assignments and seminar papers in addition to the existing midterm and final exams.
- Quantify the scope of knowledge and skills by introducing the system of accumulation and transfer of credits.

The Double Major programs of the university are highly flexible. There are many free elective courses to be taken among different disciplines. This unique approach provides our students with various skills.

Generally speaking, the University favors the interdisciplinary approach in the study programs which engages the involvement of more than one faculty, academic staff and equipment.

### 4.2.2 Second cycle studies

Study programs in second cycle existing at IBU are International Economics Relations at the Faculty of Economics and Administrative Sciences; Computer Engineering, Industrial Engineering Management, Architecture, and Civil Engineering at the Faculty of Engineering; Study program English Language Teaching at the Faculty of Education, Study program Clinical Psychology at the Faculty of Humanities and Social Sciences and study programs Administrative Law and International Law at the Faculty of Law (Tables 2.1.). The process of preparing proposals for new first and second cycle study programs at all faculties and third cycle of studies at IBU is going on.

# 4.2.3 Third cycle studies

At the moment, IBU has three study programs accredited in the third cycle of studies- Turkish Language and Literature at the Faculty of Education, Economics at the Faculty of Economics and Administrative Sciences, and Computer Engineering, at the Faculty of Engineering.

### 4.3. Constraints

# 4.3.1 Selection and appointment of academic staff

According to the current Law of Higher Education (LHE), universities are free to select and appoint teaching and research personnel. The Board of Trustees gives the ultimate decision about the recruitment of an employee at International Balkan University. Issues about appointment and promotion are discussed by the Executive Board and then approved by the Rector.

After the establishment period, the university adopted a recruitment approach to attract young and successful academicians, not only from Macedonia but from abroad as well. IBU follows current criteria for selection and promotion of the academic staff given by LHE (Appendix 9.11- Bulletins).

# 4.3.2 Selection and appointment of administrative staff

Another important constraint is the difficulty in finding qualified administrative staff. This difficulty especially impedes the work of Legal and Human Relation Office and Office of Student Affairs.

# 4.3.3 Selection of Students

The admission of students to Macedonian universities is administered through a central examination system which does not give autonomy to universities.

Freshman quotas are set by IBU based on the number of students stated in the Decision for accreditation of the study program, issued by the Board of Accreditation and the space capacity.

# 4.3.4 Teaching and Learning Constraints

The official approval procedures of the Higher Education Accreditation Board for new study programs are relatively long, which cause long and tedious establishment and formation processes of new study programs and faculties. During creation of the curricula the Law of Higher Education, as well as the National Qualification Framework is followed. The state administration does not interfere with didactic approaches.

In order to create the bond with the external stakeholders, IBU is organizing so called career days, where companies present themselves, explaining their areas of working, as well as the criteria for the possible employment. In the frame of these career days companies collect CVs of interested students and perform interviews.

COVID-19 crises forced the global lockdowns and abrupt restrictions of all aspects of life, including the education process which in the previous two 2019/2020 and 2020/2021 academic years was conducted online. Virtual classrooms continued to be a significant part of the education in academic 2021/2022 too, but now through the hybrid model which was

applied at IBU. This model combined the traditional way of teaching, with face-to-face interaction with simultaneous online teaching. This approach, which emerged from the current pandemic circumstances and removal of some of the previous restrictions, allowed partial normalization of the education process. Academic staff was able to return to the traditional teaching pedagogies and face-to-face interaction, but the knowledge and skills for online teaching and use of digital technologies developed through the online teaching could also be applied. Still, this combining of both approaches created some new challenges and difficulties, in terms of simultaneous coordination and application of the traditional teaching methods and digital technologies at the same time. One of the major issues was having evidence of students' attendance as well as providing possibility for equal participation in both, physical and online learning environment. On the other hand, the challenge with creating a system for fair and generally accepted assessment approaches in the virtual environment was still present.

### 4.3.5 Research constrains

Academic staff is encouraged to apply for external, particularly EU funds, but for a project proposal to be evaluated positively, some previous results/papers should be published to support the project proposal. That means prior-submission research activities are needed that withdraw the need for research capacities and funds. On one hand, the academic staff relies on their own relations for establishing some research, but on the other hand, some of the projects and/or prior submission research activities might be financially supported by the University. The fund has not been established yet. To increase research capacities, the establishment of a Research Center needs to be initiated.

Participation of the lecturers in international scientific meetings and projects is limited because they do not have financial support from the University.

During the academic 2021/2022, due to the Covid-19 pandemic restrictions most of the research activities and conferences continued to be conducted online, and this was the practice not just in national, but international level as well. The research activities of the IBU staff for the appropriate academic year are given in Appendix 9.4.

### 4.3.6 Finance constrains

There are essentially no financial constraints regarding teaching and learning processes. The board of trustees of the foundation is planning investment approaches that are carried out by the administrative staff of the university. However, there is some difficulty securing funds for research and travelling abroad.

# 4.3.7 Job Opportunities

### 4.3.7.1. Evaluation of the Current National Job Market

Constraints in job opportunities are dependent on national conditions. Any negative change in economic conditions affects the job market directly. The professional advantage of being equipped with foreign language skills makes IBU especially attractive for candidate students.

### 4.3.7.2 Evaluation of Constraints of the Infrastructure

The constraints about the teaching infrastructure have been overcome with the movement in the new Campus. But, as the number of student grows, with two building available for educational activities, IBU again will be faced with spacing constrains, unless the additional buildings will not be constructed.

# 4.3.7.3 Evaluation of Student-Staff Ratio

IBU has a total of 76 permanent teaching staff members (18 full professors, 12 associate professors, 22 assistant professors, 24 teaching assistants) and 21 part-time teaching staff members (6 full professors, 3 associate professors, 7 assistant professors, 5 teaching assistants). In addition, there are a total of 24 lecturers, of which 15 in English Language School (Preparatory Program). The total number of academic staff members is 121 (for detailed information on figures of students and staff, please refer to Appendix 9.4- Program Self Evaluation Report for 2021-2022).

At the moment, there are 2442 students (564 attending the English Preparatory Program and 1730 attending the first cycle program, 121 the second cycle and 27 students attending the third cycle). The student-academic staff ratio for first cycle study is 25.44. Approximately 59% of the academic and teaching staff members are female. The university has a total of about 40 administrative staff members, 30% of whom are female.

# 4.4 How is the University Trying to Do?

### 4.4.1 Academically Related Activities and Bodies

According to the LHE, the highest academic position of the university is the Rector. The Vice-Rectors assist the rector in academic issues. The main platform for academic issues is the Senate. In faculties this role is carried out by the Faculty Academic Councils. The Senate usually assigns committees to carry out specific *ad hoc* and continuing tasks.

Many faculties and departments are organizing academic seminars (clinical teaching) open to the students and the public.

The forthcoming high-priority targets of the IBU will be to increase the quality of education and to emphasize research activities.

The university offers the possibility to publish the academic research and studies carried out by the academic staff of the university in journals issued by the faculties of IBU:

- IBU JOURNAL OF SOCIAL AND HUMAN SCIENCES
- TRENDS IN ECONOMICS, FINANCE AND MANAGEMENT JOURNAL (TEFMJ)
- JOURNAL OF LAW AND POLITICS
- INTERNATIONAL JOURNAL OF EDUCATION & PHILOLOGY (IJEP)

- INTERNATIONAL JOURNAL OF TECHNICAL AND NATURAL SCIENCES (IJTNS)
- INTERNATIONAL JOURNAL OF INTERDISCIPLINARY STUDIES IN ART AND COMMUNICATION (IJISAC)

as well as in the Journals Turkish Studies Series, covering different research areas:

- TURKISH STUDIES
- EDUCATIONAL SCIENCES JOURNAL
- SOCIAL SCIENCES JOURNAL
- LANGUAGE AND LITERATURE JOURNAL
- ECONOMIC-FINANCE-POLITICS JOURNAL
- HISTORICAL ANALYSIS JOURNAL
- INFORMATION TECHNOLOGY APPLIED SCIENCES JOURNAL
- COMPARATIVE RELIGIOUS STUDIES JOURNAL

### 4.4.2 Administrative Activities

The highest administrative body of the university is the Board of Trustees, directed by the Chairperson of the Board. The Rector is a member of the board and reports directly to the Chairperson. The Rector is also a member of the Board of Rectors of the Conference of the private higher education institutions in North Macedonia and a member Inter-University Conference (consisting of 6 state and 7 private universities).

Two Vice Rectors and the Secretary General assist the Rector. The first Vice Rector is concerned with academic issues. The second one is concerned with financial and administrative matters. The Secretary General is responsible for all other administrative issues.

The Vice Rectors and the Secretary General, as well as the Rector himself, are members of the Senate, which is the central governing body of the university. Members of the Senate are selected professors from the faculties and the two co - Presidents of the Students' Council. A Dean is assigned by the Rector. The Dean may assign up to three Vice Deans. At this moment only Deans of the faculties are assigned. The Dean, all professors and all assistants are member of the Faculty Council.

### 4.4.3 The Electronic Transformation System in Administrative Processes

IBU have prepared automation system (Hello system) that accumulates information, but also facilitates the functioning of the Students Affairs Office in a productive way through providing the annual auditing reports that are requested from the university by official institutions. Hello system includes also students' information system that enables precise analysis of the students' registrations and success, also other segments such as information about teaching process, academic staff etc.

# 5. QUALITY MONITORING AND QUALITY MANAGEMENT

### **5.1 National Higher Education Quality Monitoring Policy**

In the Republic of North Macedonia the quality management approach for academic issues is based on regulations for academic promotion and appointments.

The Ministry of Education and Science administratively inspects all universities on an annual basis. Therefore, the university should prepare all documentation (Appendix 9.1) and before the inspection visit of a group Inspection body. During the inspection visit, the board carries out an assessment process and reports findings directly to the Ministry of Education and Science.

In May 2018 the Government of the Republic of Macedonia accepted a new Law on Higher Education, according to which three bodies needs to be established: Board for accreditation, Boards of Evaluation, and National Quality Agency.

### 5.2 Student Feedbacks

As the most important stakeholder of education, the students are given questionnaires to obtain their comments on the existing practices of teaching and education and their level of satisfaction about the services provided by the University.

The data gathered by the questionnaires of 2021/2022 are analyzed and conclusions are used in redefining the mission and vision statements of IBU (Appendix 9.6) and are also taken into consideration in updating of the strategic planning practices of the University. The University is determined to conduct these surveys in a more regular fashion in the forthcoming years. Student performance may also be estimated through the dropout rates in the first year.

### 5.3 Academic Staff Evaluations

IBU has an evaluation form to measure and track the performance of faculty members in teaching and research. (Appendix 9.12-Templates: 9.12.1 Academic's Yearly Performance Report- AYPERs).

As was mentioned before in this report, research is the natural responsibility of all members of the academic staff. The number of publications in referred journals, the number of externally funded projects, participation in the scientific meeting, number of internally and externally funded projects are the major indicators for research. Annual Activity reports are collected from all units and statistics on research and teaching are meticulously kept (Appendix 9.4).

### 5.4 Student Success Report (Course success report)

In order to follow students' success, the academic staff prepares report every semester, for every course taught. These reports are evaluated by Rector's board (Appendix 9.11.6). The IBU needs to further develop regulations on proposing, accepting and monitoring of student assessments that will help in order to achieve the following:

- a. Describe unambiguously the worth, merit, or value of the work accomplished,
- b. Improve the capacity of students to identify good work, that is, to improve their self-evaluation or discrimination skills with respect to work submitted,
- c. Stimulate and encourage good work by students,
- d. Communicate the teacher's judgment of the student's progress,
- e. Inform the teacher about what students have and haven't learned,
- f. Select people for rewards or continued education.

### 5.5 Administrative Staff Evaluation

For now, there is not established tool for evaluation of the administrative staff.

## 5. 6 Independent Finance Auditing

The University was audited by Foundation Audit Committee once per year and this Committee prepares reports.

## 6. HOW DOES THE INSTITUTION CHANGE IN ORDER TO IMPROVE?

Quality improvement activities in education have been continuing. Double major program opportunities in the faculties, English Preparatory Program, the usage of ECTS studies, possibility of Erasmus+ and Mevlana Exchange mobility programs are good examples. Until now, IBU has signed more than 200 bilateral agreements in total, 159 Erasmus+ agreements and 50 Mevlana exchange program agreements drawing a map of more than 40 countries around the world. These recruitment efforts will continue within the strategic plan.

IBU was ranked as the best private university in Macedonia in 2012, as well as the best university on national level in the category of Teaching and Learning in 2016 by the internationally recognized Shanghai University Ranking.

So far, IBU is an associate member of the European University Association (EUA), a founding member of the Balkan Universities Association (BUA), member of the Eurasian Universities Union (EURAS) and member of the Euro-Mediterranean universities (EMUNI).

All strategic planning activities will be conducted according to the regulations and laws in the Higher Education.

The Institutional planning mechanism involves the participation of all levels of academicians and academic units as described previously. Institutional adaptability to respond to the societal needs and demands should be increased in the next years.

The University is very conscious of the needs of the society and aims to contribute extensively to the improvement of social conditions. Similarly, the University is very eager to improve and increase its relations with international organizations and institutions. It will encourage all academic staff to collaborate with their colleagues abroad at all levels.

## 6.1 International memberships of IBU

- 1. International Balkan University become a member in the Euro-Mediterranean University (EMUNI University) Association, a network of more than 130 universities from 33 different countries of the Euro-Mediterranean region.
- 2. International Balkan University CELTA Centre has been entitled as an Authorized Centre in the Republic of North Macedonia by the Cambridge Assessment English, part of the University of Cambridge. The Certificate in Teaching English to Speakers of Other Languages (CELTA) is an initial training course in English Language teaching (ELT). It is one of the Cambridge Assessment English certificates and diplomas provided for teachers. As CELTA is awarded by Cambridge Assessment English, part of the University of Cambridge, it is internationally recognized, highly respected and it presents a benchmark for quality. The CELTA is the most widely recognized and accepted TESOL certificate.

So far, IBU is an associate member of the European University Association (EUA), a founding member of the Balkan Universities Association (BUA) and member of the Eurasian Universities Union (EURAS).

## 6.2 List of European projects

- iTeach project "Improving Teaching Effectiveness in Chemical Engineering Education" –Project No. 539959-LLP-1-2013-1-UK-ERASMUS-EQR
- Student and Staff Mobility (KA103) Project No. 2014-1-MK01-KA103-000029
- Student and Staff Mobility (KA103) Project No. 2015-1-MK01-KA103-002793
- Student and Staff Mobility (KA103) Project No. 2016-1-MK01-KA103-021532
- Student and Staff Mobility (KA107) Project No. 2016-1-MK01-KA107-021621
- Student and Staff Mobility (KA103) Project No. 2017-1-MK01-KA103-035189
- Student and Staff Mobility (KA103) Project No. 2018-1-MK01-KA103-046837
- Student and Staff Mobility (KA103) Project No. 2019-1-MK01-KA103-060222
- Student and Staff Mobility (KA107) Project No. 2019-1-MK01-KA107-060228
- Student and Staff Mobility (KA103) Project No. 2020-1-MK01-KA103-077467
- Student and Staff Mobility (KA107) Project No. 2020-1-MK01-KA107-077597
- Student and Staff Mobility (KA103) Project No. 2021-1-MK01-KA131-HED-000010535
- Twinning Project MK 13 IPA SO 02 15 "Further improvement of the system for development and implementation of the National Qualifications Framework (NQF)"
- Twinning Project MK 13 IPA SO 01 16 R "Developing cooperation between higher education institutions, the private sector and relevant public bodies."
- ELSE "Eco/logical Learning and Simulation Environments in Higher Education" Project No: 2018-1-IT02-KA203-048006
- "TSAAI Traversal Skills on Applied Artificial Intelligence" Project No: 2021-1-ES01-KA220-HED-000030125
- "In Digital Transformation, Priority is Nature" Project No: 2021-1-TR01-KA220-SCH-000027847

# **6.3 List of Erasmus+ Inter-Institutional Agreements with Universities**

## **Erasmus+ Inter-Institutional Agreements**

KA131 Agreements between Programme Countries for the New Erasmus Period 2021-2027

No	Country	University	City	Erasmus+ Code	Valid	Departments	Study	SMS Quota	SMT Quota	STA Quota	STT Quota	Contact Information
						Management	1	2	1	1	1	https://www.hepl.be/fr
1.	Belgium (EWP)	Haute Ecole de la Province de Liege	Liege	B LIEGE38	2021-	Industrial engineering management	1	2	1	1	1	pauline.bacquelaine@provincedeliege.be
	(CVII)	r rovince de blege			2027	Psychology	1	2	1	1	1	hepl@provincedeliege.be
	Bulgaria	The D.A. Tsenov	1000000	BG	2021-	Management	1		1000	- 10	9277	https://www.uni-svishtov.bg/
2.	(EWP)	Academy of Economics	Svishtov	SVISHTO02	2027	Business administration	2	2	0	2	2	m.smokova@uni-svishtov.bg erasmus@uni-svishtov.bg
						Fashion design	1	2	2			
						International economics	1					
						International economic relations	2	2	2			http://www.uni-sz.bg/
3.	Bulgaria	Trakia University	Stara	BG STARA-	2021-	Economics	3			2	2	miroslav.karabaliev@trakia-uni.bg
3.	(EWP)	Trakia University	Zagora	Z01	2029	Management	1	2	2	-		intern@uni-sz.bg
						Business administration	2	2				reneta.mitsova@trakia-uni.bg
						Nursing	Short	2	2			
						Midwifery	Short	2	2			
				1		International economics	1					
						International economic relations	2	1				
						Economics	3					
						Banking and finance	1					
						Management	1					
						Business administration	2	]				
		South-West				Political sciences	1					https://www.swu.bg/en/
k.	Bulgaria (EWP)	University "Neofit	Blagoevgra d	BG BLAGOEV02	2022- 2029	PR and marketing communications	1	2	0	2	2	stanislav_grozdanov@swu.bg hristo_dimitrov@swu.bg
	(4111)	Rilski"		551552152		Public relations	2					erasmus@swu.bg
						New media and communications	1					2000 00 0000
						Legal studies	1					
						Administrative law	2					
						International law	2					
						Criminal law	2	]				
						Business Law	2					
	Bulgaria	Higher School of Security and	Plovdiv	BG	2022-	International economics	1	2	0	2	2	https://www.vusi.bg/
5.	(EWP)			PLOVDIV10	2029							erasmus@vusi.bg

		7				Industrial engineering management	1					
		University of				Industrial engineering	2	1				https://uctm.edu/en/
6.	Bulgaria	Chemical	Sofia	BG SOFIA20	2021-	Architecture	1, 2	2	2	2	2	nyavorof@uctm.edu
-300	(EWP)	Technology and Metallurgy	20120000	200000000000000000000000000000000000000	2029	Civil engineering	1			****	0.00	erasmus@uctm.edu
		3,			8	Structural engineering	2	1				
			*			International economic relations	2	2				
						Political sciences	1	2				
						Psychology	1	2				
7.	Bulgaria (EWP)	New Bulgarian University	Sofia	BG SOFIA02	2021-	Management	1	2	0	2	2	https://nbu.bg/en skaldaramova@nbu.bg
	(CVVF)	Offiversity			2029	Business administration	2	2				skaldaramova@mbu.bg
						Public relations	2	2				
						Computer engineering	1	2				
8.	Bulgaria (EWP)	Vasil Levski National Military University	Veliko Tarnovo	BG VELIKO02	2022- 2029	Computer engineering	1	2	2	2	2	https://www.nvu.bg/en/student- mobility.html erasmus.nmu@gmail.com
						International economics	1					-
						International economic relations	2	1				
9.	Bulgaria	Sofia University St.	Sofia	BG SOFIA06	2022-	Economics	3	4	0	2	2	https://www.uni- sofia.bg/index.php/eng/the_university
9.	(EWP)	Kliment Ohridski	SOlid	bd SOPIAU6	2029	Banking and Finance	1	] 4	0	2		erasmus@admin.uni-sofia.bg
						Management	1					
			6			Business administration	2					
10.	Croatia	Business School	Riieka	HR RUEKA03	2021-	Management	1	2	ТВС	2	2	https://par.hr/ bisera.karanovic@par.hr
10.	Citatia	PAR	Nijeka	HK KDEKAUS	2027	Business administration	2	2	IBC	-	- 2	international@par.hr
	Croatia	College of Applied Sciences "Lavoslav		HR	2021-	Management	1	2				https://www.vevu.hr/ karolina.novinc@vevu.hr
11.	(EWP)	Ruzicka"	Vukovar	VUKOVAR01	2027	Legal studies	1	2	2	2	2	erasmus@vevu.hr
						International economics	1					
						International economic relations	2	]				
12.	Croatia	Zagreb School of Economics and	Zagreb	HR	2021-	Management	1	,	TBC	TBC	TBC	https://zsem.hr/ jaguayo@zsem.hr
12.	Croatia	Management	Zagreb	ZAGREB06	2027	Business administration	2	] -	160	IBC	IBC	international.office@zsem.hr
						Banking and finance	1					
						Industrial engineering	2					
		Josip Juraj				Psychological counseling and guidance	1	2				http://www.unios.hr/
13.	Croatia	Strossmayer	Osijek	HR OSIJEKO1	2021-	English language teaching	1, 2	2	твс	2	2	getto@unios.hr
1000		University of Osijek	- Siyex	CODEROT	2027	Economics	3	2	.50		-	rektorat@unios.hr erasmus@unios.hr
		Objek				Psychology	1	2				Crashinas & arrivos.iii

						New media and communications	1	2				
						Banking and finance	1	2				
						Management	1	2				
						Business administration	2	2				
						Legal studies	1	2				
						Administrative law	2	2				
						International law	2	2				
						Computer engineering	1, 2	2				
						Architecture	1, 2	2				
						Civil engineering	1	2				
						Structural engineering	2	2				
						Dental medicine	1	2				
						Nursing	Short	2				
						Midwifery	Short	2				
14.	Cyprus	University of	Missala	CY	2021-	Management	1	2	0	2	0	https://www.ucy.ac.cy/el/
14.	(EWP)	Cyprus	Nicosia	NICOSIA01	2029	Business administration	2	2	U	2	U	erasmus@ucy.ac.cy
	Czech	Institute of	Ceske		2021-	Management	1	2	_			https://www.vstecb.cz/
15.	Republic (EWP)	Technology and Business	Budejovice	CZ CESKE04	2029	Civil engineering	1	2	2	2	2	sarinova@mail.vstecb.cz erasmus@mail.vstecb.cz
						International economics	1					
						International economic relations	2					
	Czech					Economics	3					
16.	Republic	University of South Bohemia	Ceske Budejovice	CZ CESKE01	2022-	Banking and finance	1	2	0	2	2	https://www.jcu.cz/en/ novotnaz@jcu.cz
	(EWP)	Joden Donemia	badejovice		LOLD	Management	1					novodiuzejedicz
						Business administration	2					
						E-Business	1					
						Fashion design	1	2	0	1		
						Management	1	2	0	1		
17.	Estonia (EWP)	TTK University of Applied Sciences	Tallinn	EE TALLINNO6	2021-	Industrial engineering management	1	2	0	1	5	https://www.tktk.ee/ liisa.konsap@tktk.ee
	(2111)	rapplica sciences		171221141400	2023	Architecture	1	2	0	1		months with the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the sa
						Civil engineering	1	2	0			
						English language teaching	1	2				
	France	ICES - Catholic		F	2022-	International economics	1	2		2	2	https://ices.fr/ mbrecville@ices.fr
18.	(EWP)	Institute of Higher Studies	La Roche	LAROCHE01	2029	Political Sciences	1	2	0	2	- 2	mbrecville@ices.fr apasquier@ices.fr

							1.0	-				
						Computer engineering	1,2	2				
						Industrial engineering management	1	2				
		CESI Graduate				Industrial engineering	2	2				https://ecole-ingenieurs.cesi.fr/
19.	France (EWP)	School of	Paris	F PARIS335	2021-	Civil engineering	1	1	0	2	2	kgourlet@cesi.fr
	(EVVP)	Engineering	72474		2027	Psychological counseling and guidance	1	0			55.00	sdumortier@cesi.fr
						English language teaching	1	0				
						Management	1	0				
						Business administration	2	0				
						Political sciences	1					
						International politics	2					
						Legal studies	1	]				
						Administrative law	2					
					10000	International law	2					
20.	France	University of Lorraine	Nancy	F NANCY43	2023- 2027	Business law	2	3	1	1	1	https://ceu.univ-lorraine.fr/ drie-mobilite-contact@univ-lorraine.fr
						Criminal law	2	1				
						Management	1	1				
						Business administration	2	1				
						PR and marketing communications	1	1				
						Public relations	2	1				
		University of				Management	1					https://www.thm.de/site/
21.	Germany	Applied Sciences	Giessen	D GIESSEN02	2020-	Business administration	2	2	2	2	2	michaela.zalucki@admin.thm.de
	(EWP)	Mittelhessen	3775-9387-911	Magazia antiversi na singata	2028	Computer engineering	1, 2	2			1591	helena.fonseca@admin.thm.de
22.	Greece	University of West	Athens	E EGALEO2	2022-	Architecture	2	2	TBC	2	2	https://www.uniwa.gr/
22.	Greece	Attica	Athens	E EGALEO2	2029		781		IBC	-	2	erasmus1@uniwa.gr
						English language teaching	1, 2	2				
						International economics	1	2				
						Management	1	2				https://www.unifg.it/
23.	Italy	University of	Foggia	I FOGGIA03	2021-	Business administration	2	2	TRC	2	2	lauradepalma.europa@unifg.it relint@unifg.it
23.	italy	Foggia	roggia	Troddinos	2027	Legal studies	1	2	TBC	-	-	maria.ciavarella@unifg.it
						Administrative law	2	2				protocollo@cert.unifg.it
						Dental medicine	1	2				
						Nursing	Short	2				
					2020-	Psychology	1					https://www.unipi.it/
24.	Italy	University of Pisa	Pisa	I PISA01	2025	Clinical psychology	2	2	2	1	0	international@unipi.it erasmus.incoming@unipi.it
												erasmas.incoming@unipi.it

						International economics	1				T	
						International economic relations	2	2				
							1		-			
						Psychology	-	2				https://www.lumsa.it/
		Libera Università			2021-	Clinical psychology	2			_		b.righetti@lumsa.it
25.	Italy	Maria Ss. Assunta (LUMSA)	Rome	I ROMA04	2027	New media and communications	1	2	TBC	2	2	p.tamponi@lumsa.it erasmuslumsa@lumsa.it
		(LOWISA)				Banking and finance	1	2				international@lumsa.it
						Management	1	2				- ***
						Business administration	2	8771				
						Legal studies	1	2				
						English language teaching	1, 2	5				
		University of the			5000	International economics	1					https://www.unint.eu/
26.	Italy	International	Rome	I ROMA20	2021-	International economic relations	2	5	TBC	2	2	erasmus@unint.eu
		Studies of Rome			2021	Banking and finance	1	5				l.nieddu@gmail.com
						Management	1					
						New media and communications	1	2	TBC	2	2	,
						PR and marketing communications	1			- 10		
						Public relations	2	3	TBC	2	2	
27.	Italy	University of	Milan	I MILANO16	2021-	Nursing	Short	0	1			https://www.unimib.it/
100000	3335	Milano-Bicocca			2027	Midwifery	Short	0	1	1	1	erasmus.agreement@unimib.it
						Psychology	1					
						Clinical psychology	2	2	TBC	1	1	
	Italy	University of			2022-	New media and communications	1	2	- 4	- T	50	https://www.uninsubria.eu/
28.	(EWP)	Insubria	Varese	I VARESE02	2028	Public Relations	2	2	0	2	2	relint@uninsubria.it
	Italy	University of Bari	Bari	I BARIO1	2021-			200	2	2	2	https://www.uniba.it/
29.	(EWP)	Aldo Moro	Barı	I BARIO1	2029	Computer engineering	1	2	_	2	2	luisa.daniello@uniba.it
						New media and communications	1	2	2			
30.	Latvia	Ventspils	Ventspils	LV	2022-	Management	1	2	2	2	2	https://www.venta.lv/ international@venta.lv
	(EWP)	University College	V CITO PILO	VENTSPI01	2029	Business administration	2			-	-	erasmus@venta.lv
						Computer engineering	1, 2	2	2			350 C 0 C 0 C 0 C 0 C 0 C 0 C 0 C 0 C 0 C
31.	Latvia	Riga Building	Riga	LV RIGA40	2021-	Architecture	1	2	ТВС	2	2	https://www.rck.lv/
		College	9		2027	Civil engineering	1	2				linda.krage@gmail.com
						Psychological counseling and guidance	1	2				
	Latvia	College of			2021-	International economics	1	2				https://www.bvk.lv/
32.	(EWP)	Business	Riga	LV RIGA57	2021-	Banking and finance	1	2	0	2	2	janis.supe@bvk.lv
	3-37	Administration				Management	1	2	1			inga.kadeka@bvk.lv
						Legal studies	1	2				

			1							_		
						International economics	1	- 2	0	1		
						International economic relations	2					
	Lithuania	Vytautas Magnus		LT	2021-	Banking and finance	1	2	0	1	1	https://www.vdu.lt/lt/
33.	(EWP)	University	Kaunas	KAUNAS01	2029	Management	1	2	0	1		erasmus@vdu.lt
	200 200					Business administration	2	-		- 13		
						Political sciences	1	2	0	1	1	
						New media and communications	1	2	0	1		
34.	Lithuania	Lithuania Business University of	Klaipeda	LT	2022-	Management	1	2	2	2	2	https://ltvk.lt/ projektai@ltvk.lt
34.	(EWP)	Applied Sciences	Kiaipeua	KLAIPED07	2029	Computer engineering	1	2	2			international@ltvk.lt
						Graphic design	1	2				
						New media and communications	1	2				
		SMK University of	Vilnius	LT	2021-	Management	1	2	твс	2	2	http://www.smk.lt/ donata.dulke@smk.lt
35.	Lithuania	Applied Sciences	VIInius	KLAIPED04	2027	PR and marketing communications	1	2	IBC	2		reda.mikalauskaite@smk.lt
						Computer engineering	1	2				-
						Nursing	Short	2				
						Graphic design	1	2				
36.	Lithuania	European	Vilnius	LT VILNIUS20	2021-	International economics	1	2	2	2	2	https://en.ehu.lt/
36.	(EWP)	Humanities University	Viinius	LI VILNIUSZU	2029	New media and communications	1	2	2	2	2	international@ehu.lt
						International law	2	2				
						Graphic design	1	2				
						Fashion design	1	2				
		Malta College for				Visual arts	1	2				
37.	Malta (EWP)	Arts, Science and	Paola	MT MALTA02	2021-	Banking and finance	1	2	2	2	2	https://www.mcast.edu.mt/ Jodie.Bonnici@mcast.edu.mt
	(LVVF)	Technology		WALTAGE	2023	Management	1	2				Joue Donnice in Castead.iii
						Civil engineering	1	2				
						Nursing	Short	2				
						Business administration	1	2	-			
20	Poland	Bialystok University of	Di La L	PL	2022-	Computer engineering	1	2	TBC	2	_	https://pb.edu.pl/ s.zuazo@pb.edu.pl
38.	(EWP)	Technology	Bialystok	BIALYST01	2029	Architecture	1	2	IBC	2	2	rektor@pb.edu.pl
		3,				Civil engineering	1	2	1			
						Legal studies	1	2				
						Psychological counseling and guidance	1	2				https://amu.edu.pl/
39.	Poland (EWP)	Adam Mickiewicz University	Poznan	PL POZNAN01	2022-	English language teaching	1	2	0	2	2	erasmuswse@amu.edu.pl
	()	J		. CLIMIO	2020	Political sciences	1	2				dwz@amu.edu.pl
4						Psychology	1	2				

		1				International economics	1	2				
	Poland	Powislanski		PL	2021-	Management	1	2	1	027		https://powislanska.edu.pl/
40.	(EWP)	College in Kwidzyn	Kwidzyn	KWIDZYN01	2029	Banking and finance	1	2	2	2	2	internationaloffice@psw.kwidzyn.edu.pl erasmusplus@psw.kwidzyn.edu.pl
		Kwidzyn				Nursing	Short	2				erasmuspius@psw.kwiuzyn.edu.pi
		University of				Graphic design	1, 2					https://www.ahe.lodz.pl/
41.	Poland (EWP)	Humanities and	Lodz	PL LODZ07	2021-	Fashion design	1	2	0	2	2	erasmus@ahe.lodz.pl
	(EVVP)	Economics in Lodz	1200000		2028	Visual arts	1					wprzybyla@ahe.lodz.pl
42.	Poland (EWP)	University of Business and Administration	Gdynia	PL GDYNIA02	2022- 2029	Management	1	2	0	2	2	https://wsaib.pl/ international@wsaib.pl
						Political sciences	1	2				https://www.wojsko-
43.	Poland (EWP)	War Studies University	Warsaw	PL WARSZAW68	2022-	Management	1	2	2	2	2	polskie.pl/aszwoj/erasmus/ erasmus@akademia.mil.pl
	(EVVP)	University		WARSZAWOO	2029	Legal studies	1	2				m.blicharz@akademia.mil.pl
44.	Poland (EWP)	The Pontifical University of John Paul II	Krakow	PL KRAKOW08	2022- 2029	New media and communications	1	2	0	2	2	https://upip2.edu.pl/ erasmus@upjp2.edu.pl piotr.gruszczynski@upjp2.edu.pl
						International economics	1					https://www.uni.lodz.pl/
45.	Poland (EWP)	University of Lodz	Lodz	PL LODZ01	2022-	International economic relations	2	4	0	2	2	ewa.feder@uni.lodz
	(Livi)				LOLD	Economics	3					katarzyna.cierniewska@uni.lodz.pl
						Management	1	2				
		AGH University of			2024	Business administration	2	- 2				***************************************
46.	Poland	Science and	Krakow	PL KRAKOW02	2021-	Computer engineering	1, 2	2	TBC	2	TBC	https://international.agh.edu.pl exchange@agh.edu.pl
		Technology		Monto Tob	2027	Civil engineering	1	2				entrange e agrinousip.
						Structural engineering	2					
		Goluchowski	Ostrowiec			English language teaching	-					
47.	Poland	University of	Swietokrzy	PL OSTROWI01	2021-	International economics	-	0	0	2	2	www.goluchowski.edu.pl erasmus@wsbip.edu.pl
		Applied Sciences	ski	osmomo.	LOLI	Nursing	-					crashrasg visarp.com.pr
		University College				Management	1	2				
48.	Poland	of Enterprise and	Lublin	PL LUBLINO6	2023-	Business administration	2	- 2	0	2	2	https://en.wspa.pl/
40.	(EWP)	Administration in	Lubin	PE EUBLINOS	2029	Computer engineering	1, 2	2	U	- 2	-	p.obszanska@wspa.pl
		Lublin				Architecture	1, 2	2				
						Management	1	2				
49.	Portugal	Polytechnic Institute of	Braganca	P	2021-	Business administration	2	- 2	2	2	2	https://portal3.ipb.pt/
49.	(EWP)	Braganca	braganca	BRAGANC01	2029	Computer engineering	1, 2	2				sylwia@ipb.pt
						Civil engineering	1	2	1	2	2	
						Psychology	1	2				https://www.ismai.pt/en
50.	Portugal (EWP)	University of Maia	Maia	P MAIA01	2021-	Management	1	2	0	2	2	erasmus@umaia.pt nveiga@maieutica.ismai.pt
	(LIVE)				2023	Graphic design	1	2				psilva@maieutica.ismai.pt

-			1	1			***	-	F			T
						Computer engineering	1, 2	2				
200	Portugal	Coimbra Institute	20 10000	P	2022-	Industrial engineering management	1	2		35	100	https://www.isec.pt/PT/Default.aspx
51.	(EWP)	of Engineering	Coimbra	COIMBRA02	2029	Industrial engineering	2	2	0	2	2	internationaloffice@ipc.pt
	200.000.00	Description = 1		5.750 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.400 to 1.4		Civil engineering	1	2				1 (Annual 1970)
						Structural engineering	2	-			_	
	Romania	Transilvania	Brasov	RO	2021-	Management	1	2	2		2	https://www.unitbv.ro/ erasmus@unitbv.ro
52.	(EWP)	University	brasov	BRASOV01	2028	Industrial engineering management	1	2	2	2	2	incoming@unitbv.ro
2						Management	1	2	0	2	2	
						Business administration	2	2	0	2	2	
						Legal studies	1					
						Administrative law	2	1				
	Romania	"Ovidius"	2 1 1	RO	2021-	International law	2	2	0	2	2	https://www.univ-ovidius.ro/
53.	(EWP)	University of Constanta	Constanta	CONSTAN02	2029	Business law	2					erasmus@univ-ovidius.ro
		Constanta				Criminal law	2					
						Civil engineering	1			-		1
						Structural engineering	2	2	0	2	2	
					1	Nursing	Short	2	0	2	2	1
54.	Romania (EWP)	Babes-Bolyai University	Cluj- Napoca	RO CLUJNAP01	2022- 2029	English language teaching	1, 2	2	0	2	2	https://www.ubbcluj.ro/ro/ ilona.dranca@ubbcluj.ro
55.	Romania (EWP)	University of Pitesti	Pitesti	RO PITESTIO1	2022- 2029	English language teaching	1	2	0	2	2	https://www.upit.ro/en/ carmen.oneata@upit.ro
						Psychological counseling and guidance	1	2				*
						English language teaching	1, 2	2				
						Graphic design	1, 2	2				
						Visual arts	1	2				
						International economics	1	2				
						International economic relations	2	2				
						Economics	3	2				
					2021-	Political sciences	1	2				https://www.ni.ac.rs/
56.	Serbia	University of Nis	Nis	RS NIS01	2021	Psychology	1	2	TBC	2	2	ivica.manic@elfak.ni.ac.rs
					2027	Clinical psychology	2	2				Treamaning chammach
						New media and communications	1	2				
						Banking and finance	1	2				
						Management	1	2				
						Business administration	2	2				
						PR and marketing communications	1	2				
						Public relations	2	2				
						Legal studies	1	2				

						Administrative law	2	2				
						International law	2	2				
						Computer engineering	1, 2	2				
						Industrial engineering management	1	2				
						Industrial engineering	2	2				
						Architecture	1, 2	2				
						Civil engineering	1	2				
						Structural engineering	2	2				
						Dental medicine	1	2				
						Nursing	Short	2				
						Midwifery	Short	2				
						Psychological counseling and guidance	1	2				
						English language teaching	1, 2	2				
						Graphic design	1, 2	2				
						Fashion design	1	2				
						Visual arts	1, 2	2				
						International economics	1	2				
	22/1/20/1	International		1001		International economic relations	2	2				
57.	Serbia (EWP)	University of Novi	Novi Pazar	RS NOVIPAZ01	2021- 2028	Economics	3	2	2	2	2	http://uninp.edu.rs/ iro@uninp.edu.rs
	(2441)	Pazar		NOVII ALDI	EUEU	Psychology	1	2				indeparting teaches
						Clinical psychology	2	2				
						Management	1	2				
						Business administration	2	2				
						Legal studies	1	2				
						Administrative law	2	2				
						Computer engineering	1, 2, 3	2				
						Graphic design	1, 2	2				
						Fashion design	1	2				
						International economics	1	2				
						International economic relations	2	2				
						Economics	3	2				http://megatrend.edu.rs/sr/megatrend-
58.	Serbia	Megatrend University	Belgrade	RS BELGRAD09	2021-	Political sciences	1	2	TBC	2	2	univerzitet/
		Oniversity	**	BELGNADUS	2021	New media and communications	1	2				erasmus@megatrend.edu.rs
						Banking and finance	1	2				
						Management	1	2				
						Business administration	2	2				
						PR and marketing communications	1	2				

					1	Public relations	2	2				
							1	2				
						Legal studies  Administrative law	2	10771				
								2				
						Computer engineering	1, 2	2				
						Management	1	2	0	2	2	https://uniba.sk/
59.	Slovakia	Comenius	Bratislava	SK	2022-	Business administration	2	400			- 10	erasmusplus@rec.uniba.sk
	(EWP)	University		BRATISL02	2029	Legal studies	1	2	0	2	2	michaela.krescankova@flaw.uniba.sk erika.cernekova@fm.uniba.sk
						Administrative law	2			-	-	
60.	Slovenia (EWP)	EMUNI University	Piran	SI PORTORO03	2022- 2029	Business administration	2	2	2	2	2	http://emuni.si/ erasmus@emuni.si
						Political Sciences	1	2				
		Alma Mater				International Politics	2	2				https://almamater.si/ international@almamater.si
61.	Slovenia	Europaea –	Maribor	SI	2023-	Management	1	2	TBC	2	2	katja.knez@almamater.si
01.	(EWP)	European Center	Ivialibol	MARIBOR10	2029	Business administration	2	2	IBC	2	2	ludvik.toplak@almamater.si
		Maribor				Computer engineering	1, 2	2	ĺ			nusa.veber@almamater.si matjaz.likar@almamater.si
						Nursing	Short	2	ĺ			inagaz.ikai e-ainainatei si
						English language teaching	1, 2	2				
						Graphic design	1, 2	2				
						International economics	1	2				
			93			International economic relations	2	2				https://www.ung.si/sl/
62.	Slovenia	University of Nova Gorica	Nova Gorica	SI NOVA- GO01	2021-	Political sciences	1	2	TBC	2	2	jana.begus@ung.si
		donca	dones	0001	EUE	New media and communications	1	2				international.office@ung.si
						Management	1	2				
						Business administration	2	2	ĺ			
						Computer engineering	1, 2	2				
63.	Slovenia	University of Ljubljana	Ljubljana	SI LJUBLJA01	2021- 2023	Graphic design	1, 2	2	TBC	2	2	https://www.uni-lj.si/ alenka.salejlah@ntf.uni-lj.si
						International economics	1					
						International economic relations	2					
						Economics	3					https://www.nova-uni.si/
64.	Slovenia (EWP)	New University	Nova Gorica	SI NOVA- GO07	2021-	Political sciences	1	3	0	2	2	international@nova-uni.si
	(2.11)		001100		2025	Management	1					zdenka.volaric@fds.nova-uni.si
						Legal studies	1					
						Administrative law	2					
	100000000000000000000000000000000000000				000000	English language teaching	1	2				1000-000 pp
65.	Slovenia (EWP)	University of Maribor	Maribor	SI MARIBOR01	2021-	Management	1	2	0	2	2	www.um.si uros.kline@um.si
	(Lvvr)	Mailbui		IVIANIBURUI	2029	Legal studies	1	2	1			dios.kiiie@diii.si

						Computer engineering	1	2				
					1	Architecture	1	2				
						Civil engineering	1	2				
						Nursing	Short	2				
66.	Spain (EWP)	University of Cadiz	Cadiz	E CADIZ01	2022- 2029	Management	1	2	0	2	0	https://www.uca.es/ erasmus.salientes@gm.uca.es
	C	University Rey	Marie	E MADDIDOC	2021-	International economics	1	2	TDC	2	2	https://www.urjc.es/ internacional.out@urjc.es
67.	Spain	Juan Carlos	Madrid	E MADRID26	2027	Political sciences	1	2	TBC	2	2	internacional.out@urjc.es internacional.in@urjc.es
						Visual arts	1	3	0	2	0	https://www.unizar.es/
68.	Spain	University of Zaragoza	Zaragoza	E ZARAGOZ01	2022-	Management	1	3	0	2	0	luisaes@unizar.es
		Zaragoza		ZMMGOZUT	2020	Psychology	1	3	0	2	0	relint@unizar.es
				150.00		Computer engineering	1	0	4			w
69.	Spain	CPIFP Los Enlaces	Zaragoza	E ZARAGOZ16	2021- 2027	Graphic design	1	0	0	TBC	TBC	http://www.cpilosenlaces.com movilidad@cpilosenlaces.com
	- 50			ZNINGOZIO	2021	International economics	1	0	0			movindad@cpiloserilaces.com
	Spain	University Rovira I	-	Е	2022-	English language teaching	1	2				http://www.urv.es
70.	(EWP)	Virgili	Tarragona	TARRAGO01	2028	PR and marketing communications	1	2	0	2	2	mou@urv.cat
71.	Turkey	Istanbul University	Istanbul	TR	2021-	Turkish language teaching	1	2	0	2	2	http://erasmus.istanbul.edu.tr/en/
71.	(EWP)	Istanbul University	Istanbui	ISTANBU03	2027-	Turkish language and literature	2, 3	2	0	2	2	erasmus@istanbul.edu.tr
						Psychological counseling and guidance	1	2				
						English language teaching	1, 2	2				
						Turkish language teaching	1	2				
72.	Turkey	Istanbul 29 Mayis	Istanbul	TR	2021-	Turkish language and literature	2	2	2	2	2	https://www.29mayis.edu.tr/en
12.	(EWP)	University	Istanbui	ISTANBU43	2027	International economics	1	2	2	2		erasmus@29mayis.edu.tr
						International economic relations	2	2				
						Political sciences	1	2				
						Psychology	1	2				
						Psychological counseling and guidance	1	2				
						International economics	1	2				
						Political sciences	1	2				
73.	Turkey	Maltepe University	Istanbul	TR	2022-	Psychology	1	2	_	1	1	https://www.maltepe.edu.tr/
75.	(EWP)	maitepe University	istanibui	ISTANBU18	2029	Management	1	2	0 1	31	81	erasmus@maltepe.edu.tr
						Legal studies	1	2				
						Computer engineering	1	2				
						Industrial engineering management	1	2				

						Architecture	1	2				
						Civil engineering	1	2	1			
							100	2	1			1
						Fashion design	10	-	-	1	1	
						PR and marketing communications	1	2				
						English language teaching	1, 2	2	0	2	2	
						International economics	1	2	0	2	2	
	Turkey	Anadolu	200000	TR	2022-	International economic relations	2					https://www.anadolu.edu.tr/
74.	(EWP)	University	Eskisehir	ESKISEH01	2028	Management	1	2	0	2	2	uib@anadolu.edu.tr mervedombayci@anadolu.edu.tr
		***				Business administration	2				200	mervedom bayci@anadoiu.edu.tr
						PR and marketing communications	1	2	0	2	2	
	77. 76.					Public relations	2					
75.	Turkey	Marmara	Istanbul	TR	2021-	English language teaching	1	2	0	1	0	https://international.marmara.edu.tr/
	(EWP)	University		ISTANBU05	2029	Political sciences	1	4	0	2	0	erasmus@marmara.edu.tr
						English language teaching	1	2			0.0	
						Turkish language teaching	1	3	1	2	2	https://erasmus.gazi.edu.tr/
76.	Turkey	Gazi University	Ankara	TR	2022-	Turkish language and literature	2, 3	6	0			erasmus@gazi.edu.tr
	(EWP)			ANKARA02	2027	Computer engineering	1	2				asli.eken@gazi.edu.tr
						Industrial engineering management	1	2		2	2	***
						Civil engineering	1	2				
		THE MARKON TO LOW				English language teaching	1	2				
77.	Turkey	Canakkale Onsekiz	Canakkale	TR	2022-	Graphic design	1	2	0	2	2	https://www.comu.edu.tr/
2000	(EWP)	Mart University	100000000000000000000000000000000000000	CANAKKA01	2029	International economics	1	2		- 10	575	erasmusba@comu.edu.tr
						Political sciences	1	2				
						English language teaching	1, 2	2				
						Turkish language teaching	1	2				
						Turkish language and literature	2	2				
						Political sciences	1	2				
	Turkey	Istanbul Aydin		TR	2021-	Banking and finance	1	2	2	2	2	https://www.aydin.edu.tr/
78.	(EWP)	University	Istanbul	ISTANBU25	2029	Management	1	2		_	_	erasmus@aydin.edu.tr
	8000000			200000000000000000000000000000000000000		Computer engineering	1, 2	2				mariana@aydin.edu.tr
						Industrial engineering management	1	2				
						Civil engineering	1	2				
						Dental medicine	1	2				
						New media and communications	1	0	0	0	1	
						International economics	1					
79.	Turkey	Ege University	Izmir	TR IZMIRO2	2023-	International economic relations	2	2	TBC	1	1	https://international.ege.edu.tr/eng- /Homepage.html
15.	(EWP)	Lego Offiversity	12000	. A LEWINGE	2028	Economics	3					erasmus@mail.eqe.edu.tr
						Political sciences	1	2	TBC	1	1	### TOURS - TOURS - TOURS - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - TOUR - T

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						Psychology Clinical psychology	2	1	TBC	1	TBC	
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						Computer engineering	1	1	TBC	1	1	-
						Civil engineering	1	2	TBC	1	1	
						Nursing	Short	2	2	1	1	
						English language teaching	1	2				
	Turkey			TR	2021-	International economics	1	2				http://erasmus.sakarya.edu.tr/en
80.	(EWP)	Sakarya University	Sakarya	SAKARYA01	2029	Management	1	2	2	2	2	erasmus@sakarya.edu.tr
	(-11.)					Computer engineering	1	2				
						Industrial engineering management	1	2				
						Psychological counseling and guidance	1	2				
						Turkish language teaching	1					
						Turkish language and literature	2	2				
						Graphic design	1, 2	2	1			
						Political sciences	1	2	1			
						Psychology	1		1			
7.00	1000	Kirikkale	2000000000000	TR	2021-	Clinical psychology	2	2				https://kku.edu.tr/Anasayfa
81.	Turkey	University	Kirikkale	KIRIKKA01	2027	Management	1		TBC	2	2	abofisi@kku.edu.tr
		10.7711.770.71M		The state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the s	1000000	Business administration	2	2				Landerson Andrews Property
						Computer engineering	1.2	2				
						Industrial engineering management	1					
						Industrial engineering	2	2				
						Civil engineering	1	_				
						2 2	2	2				
						Structural engineering						
		Marie				English language teaching	1, 2	2				
82.	Turkey	Necmettin	Konya	TR KONYA04	2021-	Turkish language teaching	1	2	0	2	2	www.erbakan.edu.tr
	(EWP)	Erbakan University			2029	Turkish language and literature	2, 3					erasmus@erbakan.edu.tr
						Political sciences	1	2	0	1	1	
83.	Turkey	Afyon Kocatepe	Afyon	TR AFYON01	2021-	Graphic design		0	0	2	2	https://aku.edu.tr/
-	Turney	University	niyon.		2027	Visual arts	(5)				ै	hsbiricik@aku.edu.tr
84.	Turkey (EWP)	Burdur Mehmet Akif Ersoy	Burdur	TR BURDUR01	2022- 2029	English language teaching	1, 2	2	0	2	0	www.mehmetakif.edu.tr iro@mehmetakif.edu.tr
85.	Turkey	Yozgat Bozok	Vernet	TR	2022-	English language teaching	1	2	0	2	2	https://bozok.edu.tr/
85.	(EWP)	University	Yozgat	YOZGAT01	2029	Turkish language teaching	1	2	0	2	2	erasmus@bozok.edu.tr
						International economics	1	_	-			
86.	Turkey	KTO Karatay	Konya	TR KONYA02	2023-	International economic relations	2	2	0	1	1	https://www.karatay.edu.tr/erasmus
	(EWP)	University			2029	New media and communications	1	2	0	1	1	erasmus@karatay.edu.tr
	V-01-10-1	W. C	55.77	TR	2021-	English language teaching	1	2	200000	200		https://www.aksaray.edu.tr/
87.	Turkey	Aksaray University	Aksaray	AKSARAY01	2027	Turkish language teaching	1	2	TBC	2	2	mustafasen@aksaray.edu.tr
						Turkish anguage teaching		-				

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						International economics	1	2				ugurkoyuncu@aksaray.edu.tr
						International economic relations	2	2000				
						Political sciences	1	2				
						Management	1	2				
						Civil engineering	1	2				
						Turkish language teaching	1	2				
						Graphic design	1, 2	2				
						Visual arts	1	2				
						International economics	1	2				
						International economic relations	2	2				
		V 1-1-				Economics	3	2				
88.	Turkey	Kutahya Dumlupinar	Kutahya	TR	2021-	Political sciences	1	2	ТВС	2	2	https://www.dpu.edu.tr/ iro@dpu.edu.tr
-	(EWP)	University	Katanya	KUTAHYA01	2028	Banking and finance	1	2		_	-	berrin.kahraman@dpu.edu.tr
						Management	1	2				
						Business administration	2	2				
						Computer engineering	1, 2	2				
						Industrial engineering	2	2				
						Architecture	1	2				
						Civil engineering	1	2				
						Psychological counseling and guidance	1	2				
						English language teaching	1, 2	2				
						Turkish language teaching	1	2				
						Turkish language and literature	3	1 -				
						Graphic design	1, 2	2	1			
						Visual arts	1	2	1			
						International economics	1					
						International economic relations	2	2				
		Istanbul		TR	2021-	Economics	3	2				https://www.izu.edu.tr/
89.	Turkey	Sabahattin Zaim	Istanbul	ISTANBU41	2027	Political sciences	1	2	TBC	2	2	erasmus@izu.edu.tr
		University		2220/1000/2000	200000	Psychology	1	2	1			erasmus.incoming@izu.edu.tr
						Clinical psychology	2	2	1			
							1		-			
						Banking and finance		2				
						Management	1	2				
						Business administration	2	2				
						Legal studies	1	2	1			
						Administrative law	2	2				
						International law	2	2				

				1	1	- management and a second					·	
						Computer engineering	1, 2	2				
						Industrial engineering	2	2				
						Architecture	1, 2	2				
						Nursing	Short	2				
						Midwifery	Short	2				
						Psychology	1	2				
						Clinical psychology	2					
						International economics	1					
						International economic relations	2					
						Economics	3	4				
						Management	1	1				
						Business administration	2	1				
						Banking and finance	1	2	1			
						Political sciences	1	2	1			
						Legal studies	1		1			
90.	Turkey (EWP)	Ankara Yildirim Beyazit University	Ankara	TR ANKARA15	2022-	Administrative law	2	2	2	2	2	https://aybu.edu.tr/ erasmus@ybu.edu.tr
	(EVVP)	Beyazit University		ANKAKAIS	2028	International law	2					erasmus@ybu.edu.tr
						Computer engineering	1, 2, 3	2				
						Industrial engineering management	1					
						Industrial engineering	2	2				
						Architecture	1, 2	2				
						Civil engineering	1		1			
						Structural engineering	2	2				
						Dental medicine	1	2	1			
						Nursing	Short	2	1			
						Graphic design	1, 2	2				
						Psychological counseling and guidance	1	2				
						Turkish language teaching	1	2	]			
						Turkish language and literature	3	2				
						Graphic design	1, 2	2				C10-00-00-00-00-00-00-00-00-00-00-00-00-0
		Fatih Sultan				Psychology	1	2				https://www.fsm.edu.tr/
91.	Turkey (EWP)	Mehmet Vakif	Istanbul	TR ISTANBU39	2023-	Clinical psychology	2	2	0	0	0	mfseker@fsm.edu.tr btekin@fsm.edu.tr
	(Cry7)	University		13171140033	2020	Management	1	2				vaghayeva@fsm.edu.tr
					Legal studies	Legal studies	1	2				West Maria
						Computer engineering	1, 2	2				
						Architecture	1	2				
						Civil engineering	1	2				
92.	Turkey	Istanbul Gedik	Istanbul	TR	2022-	International economics	1	2	2	2	2	www.gedik.edu.tr

	(EWP)	University		ISTANBU42	2029	International economic relations	2	2				erasmus@gedik.edu.tr
						Banking and finance	1	2				
						Business administration	2	2				
						Computer engineering	1	2				
						Structural engineering	2	2				
93.	Turkey	Eskisehir Technical	Eskisehir	TR	2022-	Industrial engineering management	1	1	0	2	2	https://www.eskisehir.edu.tr/ uib@eskisehir.edu.tr
93.	(EWP)	University	Eskisenir	ESKISEH03	2028	Industrial engineering	2		U	2	2	erasmus@eskisehir.edu.tr
94.	Turkey	Ordu University	Ordu	TR ORDU01	2021- 2027	English language teaching	1, 2	2	TBC	2	2	www.odu.edu.tr erasmus@odu.edu.tr
95.	Turkey	Sakarya University of Applied Science	Sakarya	TR SAKARYA02	2021- 2027	Banking and finance	1	2	TBC	2	2	www.subu.edu.tr erasmus@subu.edu.tr
		University of				Management	1					
	Turkey	Turkish		TR	2021-	Business administration	2	2	2	_		https://www.thk.edu.tr/en/
96.	(EWP)	Aeronautical	Ankara	ANKARA16	2029	Industrial engineering management	1	2		2	2	gcicek@thk.edu.tr
		Association				Industrial engineering	2	2	2			
						English language teaching	1, 2	2				
						International economics	1		1			
						International economic relations	2	2				
						Political sciences	1	2	1			
						Psychology	1		1			
						Clinical psychology	2	2				
97.	Turkey (EWP)	Cankaya University	Ankara	TR ANKARA08	2021-	Banking and finance	1	2	2	2	2	www.cankaya.edu.tr iro@cankaya.edu.tr
	(EVVF)	Oniversity		AINNANAUS	2029	Management	1		1			ii o @ cankaya.euu.ti
						Business administration	2	2				
						Computer engineering	1	2	1			
						Industrial engineering management	1	2	1			
						Architecture	1	2	1			
						Civil engineering	1	2	1			
		Ankara Haci				English language teaching	1	2	7			https://hacibayram.edu.tr/
98.	Turkey	Bayram Veli	Ankara	TR ANKARA24	2021-	Political sciences	1	2	TBC	2	2	asli.tarakcioglu@hbv.edu.tr
		University		AINNANA24	2021	Management	1	2				erasmus@hbv.edu.tr
						English language teaching	1	2				
						Turkish language teaching	1	2	1			
	Turkey	Istanbul Kultur	72	TR	2022-	International economics	1	2	1	120		https://www.iku.edu.tr/
99.	(EWP)	University	Istanbul	ISTANBU19	2027	Political sciences	1	2	0	2	2	s.altintas@iku.edu.tr erasmus@iku.edu.tr
						Management	1	2	1			eraamaage kaseaa.d
						Computer engineering	1	2	1			

						Industrial engineering management	1	2				
						Architecture	1	2	*			
						Civil engineering	1	2				
100.	Turkey	Amasya University	Amasya	TR AMSYA01	2021- 2024	Fashion design	1	0	0	2	2	www.amasya.edu.tr erasmus@amasya.edu.tr
						English language teaching	1	2				
						International economics	1	2				_
01.	Turkey	Izmir Demokrasi	lzm ir	TR IZMIR09	2022-	Political sciences	1	2	0	2	2	https://idu.edu.tr/
٠١.	(EWP)	University	1211111	TK IZIVIKOS	2029	Psychology	1	2	U	2		erasmus@idu.edu.tr
						Management	1	2				
						Architecture	1	2				
						International economics	1	1				
						Political sciences	1	1				
02.	Turkey	Istanbul Topkapi	Istanbul	TR	2021-	Psychology	1	1	0	2	2	www.topkapi.edu.tr international@topkapi.edu.tr
UZ.	(EWP)	University	istanbui	ISTANBU59	2029	Management	1	1	U	- 2	2	selenorta@topkapi.edu.tr
						New media and communications	1	1				
						Computer engineering	1	1				
						Psychological counseling and guidance	1	2				
						English language teaching	1	2				
						Turkish language teaching	1	2				
						International economics	1	2	9			
						Industrial engineering management	1	2	0			
					427000000	Industrial engineering	2	2	U			
03.	Turkey (EWP)	Adiyaman University	Adiyaman	TR ADIYAMA01	2021-	Architecture	1	2		2	2	https://adiyaman.edu.tr/ erasmus@adiyaman.edu.tr
	(LVVI)	Offiversity		ADITAMAGI	2023	Civil engineering	1	2				erasinus@auiyaman.euu.u
						Structural engineering	2	2				
						Political sciences	1	2				
						Dental medicine	1	2	2			
						Nursing	Short	2	2			
						Midwifery	Short	2	2			
		Istanbul		TR	2021-	Computer engineering	1, 2	2	TBC	2	2	https://www.medenivet.edu.tr/tr
04.	Turkey	Medeniyet University	Istanbul	ISTANBU48	2027	Civil engineering	1	2	TBC	2	2	intero@medeniyet.edu.tr
105.	Turkey	University of Health Sciences	Istanbul	TR ISTANBU60	2021- 2027	Psychology	1	2	5	2	2	www.sbu.edu.tr erasmus@sbu.edu.tr
06.	Turkey	Istanbul Kent	Istanbul	TR	2023-	Psychology	1	1	0	1	1	www.kent.edu.tr
56.	(EWP)	University	istanioui	ISTANBU65	2028	Dental medicine	1	1	0	1	1	erasmus@kent.edu.tr
	Turkey	Istinye University	Istanbul	TR	2021-	International economics	1	2	TBC	2	2	https://www.istinve.edu.tr/

			T	ISTANBU61	2027	Management	1	2				erasmus@istinye.edu.tr
					00000000	Industrial engineering management	1	2	1			iciftci@istinye.edu.tr
						Computer engineering	1	2	1			
						Architecture	1	2	1			
						Civil engineering	1	2	1			
						Political sciences	1	2	1			
						Psychology	1	2	1			
						English language teaching	1	2	1			
						PR and marketing communications	1	2	1			
						New media and communications	1	2	1			
						Legal studies	1	2	1			
						Industrial engineering management	1	2				
	Turkey			TR	2021-	English language teaching	1, 2	2				https://samsun.edu.tr/
108.	(EWP)	Samsun University	Samsun	SAMSUN03	2029	Turkish language teaching	1	2	2	2	2	erasmus@samsun.edu.tr
						New media and communications	1	2	1			
						Turkish language teaching	1	2				
						Graphic design	1, 2	2				
						Visual arts	1	2	]			
						International economics	1	2				
						International economic relations	2	2				
						Political sciences	1	2				
						New media and communications	1	2				
100	Turkey	Kastamonu	Kastamonu	TR	2021-	Banking and finance	1	2	TBC	2	2	https://www.kastamonu.edu.tr/
109.	Turkey	University	Kastamonu	KASTAMO01	2023	Management	1	2	100	2	-	erasmus@kastamonu.edu.tr
						PR and marketing communications	1	2				
						Public relations	2	2				
						Computer engineering	1, 2	2				
						Industrial engineering management	1	2				
						Industrial engineering	2	2				
						Civil engineering	1	2				
						Structural engineering	2	2				
						International economics	1	2				
						International economic relations	2	2				
110.	Turkey	Suleyman Demirel	Isparta	TR	2021-	Economics	3	2	TBC	2	2	www.sdu.edu.tr
		University		ISPARTA01	2027	Political sciences	1	2				erasmus@sdu.edu.tr
						Banking and finance	1	2				
						Management	1	2				

						Business administration	2	2				
						Legal studies	1	2				
						Administrative law	2	2				
						International law	2	2				
						Psychological counseling and guidance	1	2				
						International economics	1					
						International economic relations	2	2				
				00/2000	NACTO DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE	Economics	3					Part Transportation of the Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee Committee
111.	Turkey	Ibn Haldun University	Istanbul	TR ISTANBU66	2021-	Political sciences	1	2	TBC	2	2	https://www.ihu.edu.tr/en erasmus@ihu.edu.tr
	50	Offiversity		ISTANDOOD	2021	Psychology	1	2				erasinas@ina.eaa.ti
						New media and communications	1	2				
						Management	1					
						Business administration	2	2				
						International economics	1	2				
						International economic relations	2	2				
						Management	1	2				
						Business administration	2	2				
						Banking and finance	1	2				
						Industrial engineering management	1	2				
						Industrial engineering	2	2				
112.	Turkey	Giresun University	Giresun	TR GIRESUN01	2021- 2027	Computer engineering	1, 2	2	TBC	2	2	www.giresun.edu.tr erasmusplus@giresun.edu.tr
				GINESUNUT	2021	Architecture	1, 2	2				erasınuspius@giresun.euu.n
						Psychological counseling and guidance	1	2				
						English language teaching	1, 2	2				
						Turkish language teaching	1	2				
						New media and communications	1	2				
						Graphic design	1, 2	2				
						Visual arts	1	2				_
	-	Gumushane	Gumushan	TR	2021-	Psychology	1	2	TBC	2	2	https://www.gumushane.edu.tr/
113.	Turkey	University	е	GUMUSHA01	2027	English language teaching	1	2	TBC	2	2	erasmus@gumushane.edu.tr
						International economics	1	2				
						Management	1	2				www.halic.edu.tr
114.	Turkey	Halic University	Istanbul	TR ISTANBU15	2021- 2027	Industrial engineering management	1	2	TBC	2	2	xhenisimaku@halic.edu.tr lalachobanoghlu@halic.edu.tr
				ISTAINBUTS	2027	Computer engineering	1	2				erasmus@halic.edu.tr
						Psychology	1	2				-

						English language teaching	1	2				
115.	- 1	Istanbul Rumeli	Istanbul	TR	2021-	Psychology	1	2	TBC			www.rumeli.edu.tr
15.	Turkey	University	Istanbul	ISTANBU62	2027	Architecture	1	2	IRC	2	2	erasmus@rumeli.edu.tr
16.	Turkey (EWP)	Kocaeli University	Kocaeli	TR KOCAELIO2	2021- 2028	New media and communications	-	0	0	2	2	http://int.kocaeli.edu.tr/ international@kocaeli.edu.tr
						International economics	1	2				
						Political sciences	1	2				
						Psychology	1	2				
						New media and communications	1	2				
17.	Turkey	Beykent University	Introduct	TR	2021-	Banking and finance	1	2	2	2	2	https://www.beykent.edu.tr/
17.	(EWP)	Beykent University	Istanbul	ISTANBU09	2029	Management	1	2	2	2	2	erasmus@beykent.edu.tr
						Computer engineering	1	2	1			
						Industrial engineering management	1	2	1			
						Architecture	1		1			
						Civil engineering	.1	2				
						English language teaching	1	2				
						International economics	1	2	1			
						Political sciences	1	2	1			
						Psychology	1	2	1			
						New media and communications	1	2	1			www.fbu.edu.tr
18.	Turkey	Fenerbahce University	Istanbul	TR ISTANBU68	2021-	Banking and finance	1	2	TBC	2	2	osman.gultekin@fbu.edu.tr
		Oniversity		ISTANDUOO	2021	Management	1	2	ĺ			erasmus@fbu.edu.tr
						PR and marketing communications	1	2	1			
						Computer engineering	1	2	i			
						Architecture	1	2	1			
						Nursing	Short	2				
	W000 + 0000 + 0000 1			550 100 5		Political sciences	1	2	2	1	1	https://www.artuklu.edu.tr/
119.	Turkey (EWP)	Mardin Artuklu University	Mardin	TR MARDINO1	2021-	Management	1	2	2	1	1	erasmus@artuklu.edu.tr
	(EWP)	University		MARDINOT	2029	English language teaching	1	1	0	1	0	iremkaramik@artuklu.edu.tr
120.	Turkey	Istanbul University- Cerrahpasa	Istanbul	TR ISTANBU64	2021- 2027	Computer engineering	1, 2	2	0	2	2	https://erasmus.instanbulc.edu.tr/en/ erasmus@iuc.edu.tr ormanz@iuc.edu.tr
						English language teaching	1, 2	2				
		100000000000000000000000000000000000000				Turkish language teaching	1		1			
	Turkey	TOBB Economy		TR	2021-	Turkish language and literature	2	2	2	,		https://www.etu.edu.tr/tr
21.	(EWP)	and Technology University	Ankara	ANKARA10	2029	International economics	1			2	2	erasmus@etu.edu.tr
		- China China				International economic relations	2	2				
						Political sciences	1	2	2			

		10		Г	-	The second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second secon						I
						International politics	2					
						Psychology	1	2				
						Clinical psychology	2	_				
						Management	1	2				
						Business administration	2	-				
						Legal studies	1					
						Administrative law	2					
						International law	2	2				
						Criminal law	1	-				
						Business law	1					
						Computer engineering	1, 2	2				
						Industrial engineering management	1	2				
						Industrial engineering	2	-				
						Architecture	1, 2	2				
						Psychological counseling and guidance	1	2				
						English language teaching	1, 2	2				
						International economics	1.	2				
						International economic relations	2	2				
						Political sciences	1	2				
						Psychology	1	2				
						Clinical psychology	2	2				
		International Mandia of		TD	2021	Management	1	2				Lateration and the Lateration of
122.	Turkey	Istanbul Medipol University	Istanbul	TR ISTANBU36	2021-	Business administration	2	2	TBC	2	2	https://www.medipol.edu.tr/en/ erasmus@medipol.edu.tr
		J				PR and marketing communications	1	2				and the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of th
						Computer engineering	1, 2	2				
						Industrial engineering management	1	2				
						Architecture	1	2				
						Civil engineering	1	2				
						Dental medicine	1	2				
						Nursing	Short	2				
						Midwifery	Short	2				
						Psychology	1	2				
		Istanbul Atlas	1400 1910 1010 1010 1010	TR	2021-	Computer engineering	1	2				https://www.atlas.edu.tr/
123.	Turkey	University	Istanbul	ISTANBU67	2021-	Dental medicine	1	2	TBC	2	2	erasmus@atlas.edu.tr
		,				Nursing	Short	2				suheyda.atalay@atlas.edu.tr
	Tuelene	Istanbul Galata		TO	2022	Psychology	1	-				hetero/Assess relate adults/
124.	Turkey (EWP)	University	Istanbul	TR ISTANBU69	2022-	Architecture	1	2	0	2	2	https://www.galata.edu.tr/ erasmus@galata.edu.tr
	(4.11.)	or meaning		13171110003	2023	Architecture	1					crosmos@gama.cud.ti

					_							
	Turkey	Tokat			2022-	English language teaching	1, 2	2				http://erasmus.gop.edu.tr/
125.	(EWP)	Gaziosmanpasa	Tokat	TR TOKAT01	2022-	Turkish language teaching	1	2	0	2	2	erasmusyonetim@gop.edu.tr
		University				Turkish language and literature	2					fehim.kuruloglu@gop.edu.tr
						English language teaching	1	2				
						Turkish language teaching	1	2				
						International economics	1	2				
						Political sciences	1	2				
120	Turkey	Istanbul Gelisim	Teknolout.	TR	2021-	Psychology	1	2	0	,	2	https://gelisim.edu.tr/en
126.	(EWP)	University	Istanbul	ISTANBU32	2027	Management	1	2	0	2	2	erasmusofisi@gelisim.edu.tr
						Banking and finance	1	2				
						Architecture	1	2				
						Civil engineering	1	2	1			
						Nursing	Short	2				
-	1	Cappadocia		TR	2021-	English language teaching	1, 2	2		127	372	https://kapadokya.edu.tr/en/
127.	Turkey	University	Nevsehir	NEVSEHI03	2027	Turkish language teaching	1	2	TBC	2	2	erasmus@kapadokya.edu.tr
						Psychological counseling and guidance	1	2				
						International economics	1	2				
	Turkey	Alanya Alaaddin		TR	2022-	Banking and finance	1	2		2	2	https://ulo.alanya.edu.tr/index-EN
128.	(EWP)	Keykubat University	Alanya	ANTALYA03	2029	Management	1	2	0			erasmus@alanya.edu.tr gulsiye.bicak@alanya.edu.tr
		Ornversity				Computer engineering	1	2				gusiye.bicak@uuriya.edd.u
						Turkish language teaching	-	0		0	1	
						English language teaching	1	2	0			
	Turkey	Recep Tayyip	1200	12270122000	2022-	Turkish language teaching	1	2	0		1020	https://erdogan.edu.tr/
129.	(EWP)	Erdogan University	Rize	TR RIZE01	2029	Political sciences	1	2	0	2	2	erasmus@erdogan.edu.tr
		Offiversity				Computer engineering	1	2	0			
						International economics	1	2				
						Political sciences	1	2				
130.	Turkey	Istanbul Arel	Istanbul	TR	2021-	Management	1	2	TBC	2	2	http://www.arel.edu.tr/en
		University		ISTANBU29	2027	Computer engineering	1	2				international@arel.edu.tr
						Industrial engineering management	1	2				
						English language teaching	2	2				
						International economics	1					
		Social Sciences		TR	2021-	International economic relations	2	2	TBC 2			https://www.asbu.edu.tr/en
131.	Turkey	University of	Ankara	ANKARA23	2027	Economics	3	1 ~		2	2	oguzhan.durmus@asbu.edu.tr
		Ankara				Political sciences	1	2				erasmus@asbu.edu.tr
						Psychology	1	2				
		I.	1	1	1	raychology	1.6	-				

						Banking and finance	1	2				
						Management	1					
						Business administration	2	2				
						English language teaching	1	2	*			
						Turkish language teaching	1	2				
						International economics	1	2				
						Political sciences	1	2				
		Eskisehir				Management	1	2				
132.	Turkey	Osmangazi	Ankara	TR	2022-	Computer engineering	1	2	0	2	2	http://iro.ogu.edu.tr
	(EWP)	University	) - NOTE   100	ESKISEH02	2029	Industrial engineering management	1	2				erasmus@tm.ogu.edu.tr
						Architecture	1	2				
						Civil engineering	1	2				
						Graphic design	1	2				
						Visual arts	1	2				
						English language teaching	1	2	9			
						International economics	1	2	1			
		200000000000000000000000000000000000000				Banking and Finance	1	2	1			
133.	Turkey (EWP)	Bursa Uludag University	Bursa	TR BURSA01	2021-	Management	1	2	0	2	2	https://uludag.edu.tr erasmus@uludag.edu.tr
	(EVVF)	Offiversity			2023	Computer engineering	1	2				elasiilus@diudag.edd.ti
						Industrial engineering management	1	2				
						Visual arts	1	2				
						Computer engineering	1	2				https://int.biruni.edu.tr/site/
134.	Turkey (EWP)	Biruni University	Istanbul	TR ISTANBU55	2022-	Dental medicine	1	2	0	2	2	erasmus@biruni.edu.tr rbozdogan@biruni.edu.tr
	(2111)			15174110033	LULI	Nursing	Short	2				ebruc@biruni.edu.tr
		Mugla Sitki				International economics	1	2				
135.	Turkey	Kocman University (Fethiye Faculty of	Mugla	TR MUGLA01	2021-	Banking and Finance	1	2	TBC	2	2	http://www.uik.mu.edu.tr
155.	Turkey	Business	iwugia	TK WOODAUT	2027	Management	1	2	IBC		-	intoffice@mu.edu.tr
		Administration)				Computer engineering	1	2				
						English language teaching	1	2				
						Turkish language teaching	1	2				
		**			2020	International economics	1	2				
136.	Turkey (EWP)	Hacettepe University	Ankara	TR ANKARA03	2022-	Political sciences	1	2	0	2	2	https://www.hacettepe.edu.tr/english/ abofisi@hacettepe.edu.tr
						Banking and finance	1	2				and the second part of the second
						Computer engineering	1	2				
						Industrial engineering management	1	2				
137.	Turkey	Bartin University	Bartin	TR BARTIN01	2021-	Turkish language teaching	1	2	0	1	1	https://w3.bartin.edu.tr/

	(EWP)				2029	Turkish language and literature	2, 3	2				ulik@bartin.edu.tr
						English language teaching	1	2				
						Political sciences	1	2	1	1	1	
138.	Turkey	Akdeniz University	Augustia	TR	2022-	Computer engineering	1	2	0	2	2	https://www.akdeniz.edu.tr/
130.	(EWP)	Aktieniz University	Antalya	ANTALYA01	2028	Psychological counseling and guidance	1	2	U	2		erasmus@akdeniz.edu.tr
139.	Turkey	Gaziantep	Gaziantep	TR	2022-	English language teaching	1	2	0	2	2	http://bdeb.gantep.edu.tr/?dil=en
139.	(EWP)	University	Gaziantep	GAZIANT01	2029	New media and communications	1		0	-	-	intloffice@gantep.edu.tr
						International economics	1	2				
						International economic relations	2					
140.	Turkey (EWP)	Usak University	Usak	TR USAK01	2022-	Banking and finance	1	2	0	2	2	https://erasmus.usak.edu.tr/ erasmus@usak.edu.tr
	(211.7				2025	Management	1	2				
						Business administration	2	- 2				
						English language teaching	1, 2	2				
141.	Turkey	Namik Kemal	Tekirdag	TR	2022-	Turkish language teaching	1	2	0	2	2	http://www.nku.edu.tr/en
171	(EWP)	University	Textitudg	TEKIRDA01	2028	Turkish language and literature	2	2		-	-	infoerasmus@nku.edu.tr
						International economic relations	2	2				
142.	Turkey (EWP)	Mus Alparsan University	Mus	TR MUS01	2022- 2029	English language teaching	1	2	0	2	2	www.alparslan.edu.tr erasmusofis@alparsan.edu.tr
						Graphic design	1	1				
						Banking and finance	1	1				
	Turkey	Ankara Medipol		TR	2022-	Management	1	1				https://ankaramedipol.edu.tr/?lang=en
143.	(EWP)	University	Ankara	ANKARA28	2022-	Legal studies	1	-1	2	2	2	erasmus@ankaramedipol.edu.tr
				(15.75.10.75.75.75.75.75.	(m. 1. m. 1.	Computer engineering	1.	1				
						Architecture	1	- 1				
						Dental medicine	1	1				
	Turkev	Ondokuz Mavis		TR	2022-	English language teaching	1, 2	2				https://erasmus.omu.edu.tr/en
144.	(EWP)	University	Samsun	SAMSUN01	2022-	International economics	1	2	0	2	2	erasmus@omu.edu.tr
		,				Business administration	2	2				
	Turkey				2022-	English language teaching	1	2				https://www.firat.edu.tr/tr
145.	(EWP)	Firat University	Elazig	TR ELAZIG01	2022-	Turkish language teaching	1	2	0	2	2	erasmus@firat.edu.tr
	20000000				000000000	Computer engineering	1	2		-		itasar@firat.edu.tr
						English language teaching	1	2				
						Turkish language teaching	1	-				
146.	Turkey	Bolu Abant Izzet	Bolu	TR BOLU01	2022-	Visual arts	1	2	0	2	2	http://ibu.edu.tr/tr
	(EWP)	Baysal University	Doid	1	2029	International economics	1	2	,	_	-	erasmus@ibu.edu.tr
						New media and communications	1	2				
						Nursing	Short	2				

						Turkish language teaching	1	2				
147.	Turkey	Dicle University	Diyarbakir	TR	2023-	Architecture	1	2	TBC	2	2	www.dicle.edu.tr
				DIYARBA01	2029	Civil engineering	1	2			-	erasmus@dicle.edu.tr
	Turkey	Acibadem		TR	2023-	Psychology	1					www.acibadem.edu.tr
148.	(EWP)	Mehmet Ali Aydınlar University	Istanbul	ISTANBU27	2029	Clinical psychology	2	2	2	2	2	intoffice@acibadem.edu.tr
	Turkey	Kirsehir Ahi Evran			2022-	Political sciences	1	4	0	1	1	https://foreignaffairs.ahievran.edu.tr/en/
149.	(EWP)	University	Kisehir	TR KIRSEHI01	2029	Turkish language teaching	1	2	0	1	1	intoffice@ahievran.edu.tr
						International economics	1	2				
						Management	1	2				
	Turkey	Izmir Katip Celebi			2022-	Political sciences	1	2			21	https://erasmus.ikcu.edu.tr/
150.	(EWP)	University	Izmir	TR IZMIR08	2029	Computer engineering	1	2	0	2	2	erasmus@ikc.edu.tr
						Civil engineering	1	2				
						Dental medicine	1	2				
	10 0					English language teaching	1, 2	2				
						Turkish language teaching	1	-	l.			
						Turkish language and literature	2	2				
						Graphic design	1	2				
						Visual arts	1	2				
						International economics	1					
						International economic relations	2	2				
						Economics	3	1				
						Political sciences	1	-				
						International politics	2	2				
	a. a.			2589	1000000	New media and communications	1	2				https://karabuk.edu.tr
151.	Turkey (EWP)	Karabuk University	Karabuk	TR KARABUK01	2022- 2029	Banking and finance	1	2	0	2	2	oyaonalan@karabuk.edu.tr fadimeturkoglu@karabuk.edu.tr
	(LVVI)			KAIGADOROT	2023	Management	1	_				adnanucur@karabuk.edu.tr
						Business administration	2	2				The Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control of Control
						PR and marketing communications	1		1			
						Public relations	2	2				
						E-Business	1	2				
						Computer engineering	1, 2	2				
						Industrial engineering management	1		1			
						Industrial engineering	2	2				
						Architecture	1, 2	2				
						Civil engineering	1	2	1			
						Structural engineering	2	2				

						Dental medicine	1	2				
						Nursing	Short	2				
						Midwifery	Short	2				
						Psychological counseling and guidance	1	2				
						English language teaching	1, 2	2				
						Graphic design	1	2				
						International economics	1	2				
						Economics	3					
						Political sciences	1	2				
						New media and communications	1	2				
						Banking and finance	1	2				
152.	Turkey	Bahcesehir	Istanbul	TR	2022-	Management	1	2	0	2	2	https://bau.edu.tr/ bauexchange@int.bau.edu.tr
152.	(EWP)	University	istanioui	ISTANBU08	2029	Business administration	2		U	2		aylin.can@int.bau.edu.tr
						PR and marketing communications	1	2				,
						Computer engineering	1, 2, 3	2				
						Industrial engineering management	1	2				
						Industrial engineering	2	-				
						Civil engineering	1	2				
						Structural engineering	2	-				
						Dental medicine	1	2				
						Nursing	Short	2				
	Turkey	Mimar Sinan Fine		TR	2022-	Graphic design	1	2	-			https://msgsu.edu.tr/
153.	(EWP)	Arts University	Istanbul	ISTANBU06	2029	Visual arts	1	2	0	2	2	arda.haciyusufoglu@msgsu.edu.tr erasmus.agreement@msgsu.edu.tr
154.	Turkey (EWP)	Cumhuriyet University	Sivas	TR SIVASO1	2022- 2209	English language teaching	1	2	2	2	2	https://erasmus.cum.huriyet.edu.tr/en erasmus@cum.huriyet.edu.tr
	Turkey				2023-	International economics	1	2				https://selcuk.edu.tr/Birim/erasmus
155.	(EWP)	Selcuk University	Konya	TR KONYA01	2028	Management	1	2	0	2	2	erasmus.incoming@selcuk.edu.tr
156.	Turkey (EWP)	Kirklareli University	Kirklareli	TR KIRKLAR01	2022- 2028	Banking and finance	1	2	0	2	2	https://www.klu.edu.tr/ erasmus@klu.edu.tr
157.	Turkey (EWP)	Ankara Bilim University	Ankara	TR ANKARA29	2023- 2029	Psychology	1	2	0	2	2	https://ankarabilim.edu.tr/ yusuf.yildirim@ankarabilim.edu.tr
						Turkish language teaching	1	2		1	1	
158.	Turkey (EWP)	Pamukkale	Denizli	TR DENIZLI01	2022-	International economics	1	10	0	101		https://www.pau.edu.tr/uluslararasi/ zvakar@pau.edu.tr
	(EVVP)	University		DENIZLIOT	2029	Management	1	4		1	1	zyakar@pau.edu.tr
	8					English language teaching	1	2	8			
450	Turkey	Ardahan		TR	2022-	Turkish language teaching	1	2		,		https://www.ardahan.edu.tr/erasmus
159.	(EWP)	University	Ardahan	ARDAHAN01	2029	Visual arts	1	2	0	2	2	erasmus@ardahan.edu.tr
	(EWP) L					International economics	1	2	1			
				1					L			1

						Political sciences	1	2				
						Management	1	2				
						Computer engineering	1	2	1			
		Dokuz Eylul	2		2022-	Architecture	1, 2	4	TBC	1	-1	https://www.deu.edu.tr/
160.	Turkey	University	Izmir	TR IZMIR01	2029	Structural engineering	2	2	TBC	1	1	burak.sengoz@deu.edu.tr deniz.balik@deu.edu.tr
						Graphic design	1	2				
	*	A1		TR	2023-	Management	1	2	0	2	2	https://www.alanyahep.edu.tr/
161.	Turkey	Alanya University	Alanya	ANTALYA04	2029	Computer engineering	1	2	] "	2	2	erasmus@alanyauniversity.edu.tr
						Architecture	1	2			Į.	
162.	Turkey (EWP)	Kahramanmaras Istiklal University	Kahraman maras	TR KAHRAMA02	2022- 2029	English language teaching	1	2	0	2	2	https://www.istiklal.edu.tr/mutercim erasmus@istiklal.edu.tr
163.	Turkey	Bogazici University	Istanbul	TR ISTANBU01	2021- 2027	Nursing	-	0	0	0	2	https://www.boun.edu.tr/ intloff@boun.edu.tr
						English language teaching	1, 2					
						Turkish language teaching	1	1				
	Turkey			TD // 1 DOD /	2022-	Turkish language and literature	2	1				https://www.kafkas.edu.tr/
164.	(EWP)	Kafkas University	Kars	TR KARS01	2029	Graphic design	1, 2	2	0	2	0	erasmus@kafkas.edu.tr
						Fashion design	1	1				
						Visual arts	1, 2	1				
						English language teaching	1	2			-	
						Graphic design	1	2				
						Political sciences	1	2				
165.	Turkey	Uskudar University	Istanbul	TR	2022-	Psychology	1	2	2	2	2	https://uskudar.edu.tr/
105.	(EWP)	Oskudar University	istanoui	ISTANBU46	2029	Clinical psychology	2	2		۷	2	erasmus@uskudar.edu.tr
						PR and marketing communications	1	2				
						Computer engineering	1, 2	2				
						Industrial engineering management	1	2				
166.	Turkey	Bursa Technical	Bursa	TR BURSA02	2022-	Industrial engineering management	1	2	2	2	2	https://erasmus.btu.edu.tr/en
100.	(EWP)	University	Dursu	THE BOTTOMOE	2029	Industrial engineering	2	-	-	ិ	-	erasmus@btu.edu.tr
						Political sciences	1	2				
						Psychology	1	2				
167.	Turkey	Antalya Bilim	Antalya	TR	2022- FALYA02 2029	Computer engineering	1	2	0	2	2	https://www.antalya.edu.tr/en
	(EWP)	University		ANTALYA02	2029	Industrial engineering management	1	2				yagmur.kaya@antalya.edu.tr
		I	I	1	1	Architecture	1	2				
						Civil engineering	1	2	1			

		(EWP)	Cecen University			2029	Visual arts	1	2				erasmus@agri.edu.tr
							Computer engineering	1	2				
·	-						Civil engineering	1	2				
							English language teaching	1, 2					
1	69.	Turkey (EWP)	Balikesir University	Balikesir	TR BALIKES01	2022-	Turkish language teaching	1	2	0	2	2	https://balikesir.edu.tr/en erasmus@balikesir.edu.tr
		(211.7	40		DI LEIKESO I	LOES	Turkish language and literature	2					Clasifia Se Balikesii Eddi.

KA171 Agreements between Programme and Partner Countries for the New Erasmus Period 2021-2027

No	Country	University	City	PIC/OID Number	Valid	Departments	Study	SMS Quota	SMT Quota	STA Quota	STT	Contact Information
						Graphic design	1	2				
						International economics	1	2	1			
						Political sciences	1		1			
						International politics	2	2				
						Psychology	1	2				
						Clinical psychology	2	] '				
		University of				Banking and finance	1	2				
1.	Albania	New York	Tirana	929488824 E10145129	2021-	Management	1	2	TBC	2	2	http://www.unyt.edu.al iro@unyt.edu.al
		Tirana		150001000000000000000000000000000000000	***************************************	Business administration	2	] '				Source of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control of the Control
						PR and marketing communications	1	2				
				145200610000000Y 2F 9	2							
						Legal studies	1	2				
						Business law	2	] '				
						Computer engineering	1, 2	2				
						Architecture	2	2				
						Banking and finance	1	2				
						Management	1	2				
						Business administration	2	2				
		University of			(2/4/20)	Legal studies	1	2				http://www.univlora.edu.al
2.	Albania	Vlora "Ismail	Vlora	934361522 E10159336	2021-	Administrative law	2	2	TBC	2	2	international@univlora.edu.al info@univlora.edu.al
		Qemali"			1000000	International law	2	2				Into@univiora.edu.ai
						Computer engineering	1, 2	2				
						Nursing	Short	2				
						Midwifery	Short	2				
3.	Albania	University	Tirana	938473255	2021-	Dental medicine	1	2	твс	2	2	https://ual.edu.al/ual.edu.al/home-3/ info@ual.edu.al
э.	Mibalila	"ALDENT"	Illana	E10059258	2027	Nursing	Short	2	100			gjolek.mera@ual.edu.al

10					_							
						Economics	3	2				
						Political sciences	1	2				
						Banking and finance	1	2				
						Management	1	2				
		University				Business administration	2	2				http://www.tbu.edu.al/
4.	Albania	College of	Tirana	897504432 E10223891	2021-	PR and marketing communications	1	2	TBC	2	2	axhebraj@kub.edu.al
		Business				Public relations	2	2				info@kub.edu.al
						Legal studies	1	2				
						Administrative law	2	2				
						International law	2	2				
						Computer engineering	1, 2	2				
						Banking and finance	1	2				
5.	Allerinie	Canadian	Yinna	918997110	2021-	Management	1	2	твс	2	2	https://cit.edu.al/
5.	Albania	Institute of Technology	Tirana	E10050964	2027	Business Administration	2	2	IBC	2	2	internationaloffice@cit.edu.al
		45474				Computer Engineering	1, 2	2				
						International economics	1	2				
6.	Albania	University	Tirana	969596481	2021-	Banking and finance	1	2	твс	2	2	https://umb.edu.al/zgjidh-programin-e- studimit.html
0.	Albania	Barleti	Illana	E10212616	2027	Management	1	2	IBC	2	2	skristo@umb.edu.al iro@umb.edu.al
						PR and marketing communications	1	2				
						Visual arts	1	2				
						Economics	3	2				
						Political sciences	1	2				
		University of	25.45.400 (1920 Arc.) (1920	30.000000000000000000000000000000000000	Piguene -	Psychology	1	2				https://www.univ-sba.dz/index.php/en/
7.	Algeria	Sidi Bel-Abbes – Djillali Liabes	Sidi Bel- Abbes	998583185 E10212564	2021- 2027	Clinical psychology	2	2	TBC	2	2	akadoun@yahoo.com
		University				New media and communications	1	2				abdeddaim.kadoun@univ-sba.dz
						Banking and finance	1	2				
						Management	1	2				
						Administrative law	2	2				

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						International law	2	2				
						Computer engineering	1, 2	2				
						Civil engineering	1	2				
						Dental medicine	1	2				
						Midwifery	Short	2				
8	Algeria	BMA Univerity - ESLAB	Annaba	E10312118	2021- 2027	Computer engineering	1, 2	2	2	2	2	https://www.univ-annaba.dz/ racboudour@yahoo.fr
		National Polytechnic				Computer engineering	1	2	2			and the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of the same of th
9	Algeria	School of	Oran	932814857	2021-	Industrial engineering management	1	2	2	2	2	http://www.enp-oran.dz amelbelkazemi@yahoo.fr
		Oran Maurice Audin				Civil engineering	1	2	2			
						International economics	1	2				
						Political sciences	1	2				
						Banking and finance	1	2				
1		ADA	D. I.	914070771	2021-	Management	1	2	твс	2	2	https://www.ada.edu.az/ exchange@ada.edu.az
	. Azerbaijan	University	Baku	E10092155	2027	Business administration	2	2	IBC	2	2	mibrahimova@ada.edu.az
						PR and marketing communications	1	2				
						Legal studies	1	2				
						Computer engineering	1, 2	2				
						International economics	1					
						International economic relations	2	2				
1000		Azerbaijan State	1200	903765685	2021-	Economics	3		2000		100	https://unec.edu.az/en/
1	. Azerbaijan	University of Economics	Baku	E10177989	2027	Banking and finance	1	2	TBC	2	2	jale_heydarova@unec.edu.az nargiz_hajiyeva@unec.edu.az
		Economics				Management	1					70 20 4420
						Business administration	2	2				
						International economics	1	2				https://international.wcu.edu.az/az/pag
		Western		932794681	2021-	Political sciences	1	2				e/erasmus
1	. Azerbaijan	Caspian University	Baku	E10097067	2027	Psychology	1	2	TBC	2	2	erasmus@wcu.edu.az administration@wu.edu.az
						Computer engineering	1	2				arzu.jabrayilzade@wcu.edu.az

						English language teaching	1, 2	2				
						Graphic design	1, 2	2				
						Visual arts	1	2				
						International economics	1	2				
						International economic relations	2					
						Economics	3	2				
						New media and communications	1	2				
						Banking and finance	1	2				
		Daffodil				Management	1	2				
13.	Bangladesh	International	Dhaka	920511474 E10102266	2021- 2027	Business administration	2	2	TBC	2	2	https://daffodilvarsity.edu.bd/ int@daffodilvarsity.edu.bd
		University		440000000000000000000000000000000000000	8950	Legal studies	1	2				The compact of the control of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of the second of
						Administrative law	2	2				
						International law	2	2				
						Computer engineering	1, 2	2				
						Industrial engineering management	1	2				
						Industrial engineering	2	2				
						Architecture	1, 2	2				
						Civil engineering	1	2				
						Structural engineering	2	2				
						English language teaching	1, 2	2				
						Turkish language teaching	1, 2	2				
						Graphic design	1, 2	2				
		International				Visual arts	1, 2	2				
14.	Bosnia and Herzegovina	University of	Sarajevo	959296439 E10152641	2021- 2027	International economics	1	2	TBC	2	2	https://www.ius.edu.ba/en mobility@ius.edu.ba
	_	Sarajevo				International economic relations	2					
						Economics	3	2				
						Political sciences	1	2				
						Psychology	1	2				

Management												
Business administration   2						Clinical psychology	2	2				
Legal studies												
Administrative law   2   2   2   2   2   2   2   2   2						1 1000000000000000000000000000000000000	2	2				
Computer engineering						Legal studies	1	2				
Industrial engineering management   1   2						Administrative law	2	2				
Industrial engineering   2   2   2   2   2   2   2   2   3   3						Computer engineering	1, 2, 3	2				
Architecture						Industrial engineering management	1	2				
Pan-European University Apelion						Industrial engineering	2	2				
International economic relations   2   2						Architecture	1, 2	2				
15.   Bosnia and Herzegovina   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-European University Apeiron   Pan-Eur						International economics	1					
Bosnia and Herzegovina   Pan-European University Apeiron   Pan-European University Apeiron   Banja Luka   969088395 E10264653   Banja Luka   2021- E10264653   E10264653   E10264653   Banja Luka   Pan-European University Apeiron   1, 2   2   2   Banking and finance   1   2   2   2   2   2   2   2   2   2						International economic relations	2	2				
Bosnia and Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Her						Management	1	2				
15.   Boshia and Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina			Dan European			Business administration	2	2				
Computer engineering   1, 2   2	15		University	Banja Luka		Banking and finance	1	2	ТВС	2	2	
Legal studies		I I I I I I I I I I I I I I I I I I I	Apeiron		210201000	 Computer engineering	1, 2	2				ayoungmon outlier
Administrative law 2 2 2  International economics 1 2  Basking and finance 1 2  Basking and finance 1 2  Management 1 2  Business Administration 2 2  Management 1 2  Business administration 2 2  Computer engineering 1, 2 2  Industrial engineering 2 2  Civil engineering 1 2  Structural engineering 2 2  Structural engineering 2 2  Structural engineering 2 2  Structural engineering 2 2  Structural engineering 2 2  Administrative law 2 2  International economics 1 2  Basking and finance 1 2  Business administration 2 2  Industrial engineering 1, 2 2  Industrial engineering 2 2  Structural engineering 2 2  Structural engineering 2 2  Structural engineering 2 2  Structural engineering 2 2  Structural engineering 2 2  Structural engineering 2 2  Structural engineering 2 2  Structural engineering 2 2  Structural engineering 2 2  Structural engineering 2 2  Structural engineering 2 2  Structural engineering 2 2  Structural engineering 2 2  Structural engineering 2 2  Structural engineering 2 2  Structural engineering 2 2  Structural engineering 2 2  Structural engineering 2 2  Structural engineering 2 2  Structural engineering 3 2  Structural engineering 3 2  Structural engineering 3 2  Structural engineering 3 2  Structural engineering 3 2  Structural engineering 3 3  Structural engineering 3 3  Structural engineering 3 3  Structural engineering 3 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structural engineering 4 3  Structura						Graphic design	1, 2	2				
International economics   1   2						Legal studies	1	2				
16.   Bosnia and Herzegovina   University College "CEPS - Center for Business Studies"   Wiseljak Business Studies"   Wiseljak Business Studies   Wiseljak Business Studies   Wiseljak Business Studies   Wiseljak Business Studies   Wiseljak Business Administration   2   2   2   2   2   2   2   2   2						Administrative law	2	2				
16.   Bosnia and Herzegovina   University   College "CEPS   College "CEPS   College" CEPS   Studies"   Kiseljak   Studies"   Kiseljak   Studies"   Kiseljak   Studies"   Kiseljak   Studies"   Kiseljak   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   Studies   St	d					International economics	1	,				
Management   1   2						International economic relations	2	2				
University College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "CEPS" College "C						Banking and finance	1	2				
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16.   Horse and Herzegovina   Herzegovina   Herzegovina   Herzegovina   Center for Business   Studies'   Hispatian   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovina   Herzegovi			University			Business administration	2	2				
Business Studies"  Industrial engineering management 1 2 Industrial engineering 2 2 Civil engineering 1 2 Structural engineering 2 2	16		- Center for	Kiseljak		Computer engineering	1, 2	2	TBC	2	2	
Civil engineering 1 2 Structural engineering 2 2						 Industrial engineering management	1	2				
Structural engineering 2 2						Industrial engineering	2	2				
						Civil engineering	1	2				
Nursing Short 2						Structural engineering	2	2				
						Nursing	Short	2				

	Bosnia and	University of		995607904	2021-	Dental medicine	1	2	***			https://www.ues.rs.ba/en/ues/
17.	Herzegovina	East Sarajevo	Sarajevo	E10186879	2027	Nursing	Short	2	TBC	2	2	slobodanka.krulj@ues.rs.ba qaofficeuis@gmail.com
						Psychological counseling and guidance	1	2				
						English language teaching	1, 2	2				
						Turkish language teaching	1, 3	2				
						Graphic design	1, 2	2				
18.						Fashion design	1	2				
						Visual arts	1	2				
						International economics	1	2				
						International economic relations	2					
						Economics	3	2				
						Political sciences	1	2				
						Psychology	1	2				
						Clinical psychology	2	2				
	Egypt	Mansoura	Mansoura	986258947	2021-	New media and communications	1	2	твс	2	2	https://www.mans.edu.eg/index.php
	raype	University	Managana	E10211490	2027	Banking and finance	1	2		-	-	erasmus.mu@mans.edu.eg
						Management	1	2				
						Business administration	2	2				
						PR and marketing communications	1	2				
						Public relations	2	2				
						Legal studies	1	2				
						Administrative law	2	2				
						International law	2	2				
						Computer engineering	1, 2	2				
						Industrial engineering management	1	2				
						Industrial engineering	2	2				
						Architecture	1, 2	2				
						Civil engineering	1	2				

						Structural engineering	2	2				
						Dental medicine	1	2				
						Nursing	Short	2				
						Midwifery	Short	2				
_						English language teaching	1	2				
						Graphic design	1	2	8			
						International economics	1	2				
						Psychology	1	2	3			
						New media and communications	1	-	9			
							100	2				
19.	El Salvador	Universidad de Oriente	San Miguel	902979209 E10147275	2021- 2027	Management	1	2	TBC	2	2	https://www.univo.edu.sv/en/ internacionalizacion@univo.edu.sv
		de Oriente		210147273	EUET	Legal studies	1	2				internacionalizacion@univo.edu.sv
						Computer engineering	1	2				
						Industrial engineering management	1	2	e e			
						Architecture	1	2				
						Civil engineering	1	2				
						Nursing	Short	2				
						International economics	1	2				
						International economic relations	2	-				
						Banking and finance	1	2				
20.	Connelle	"Ivane Javakhishvili"	Tbilisi	999516034	2021-	PR and marketing communications	1	2	TBC	2	2	https://www.tsu.ge/
20.	Georgia	Tbilisi State University	I DIIISI	E10207492	2027	Public relations	2	2	IBC	2		tea.gergedava@tsu.ge
		omversity				New media and communications	1	2				
						Psychology	1	2				
						Dental medicine	1	2				
						Banking and finance	1	2				
		Business and	909078763	2021-	Management	1	2				https://btu.edu.ge/	
21.	I. Georgia	Technology University	Tbilisi	E10157265	2027	Business administration	2	2	TBC	2	2	international@btu.edu.ge
	1	730	1	I	1	Computer engineering	1, 2	4				

		Imam Javad				English language teaching	1, 2	2				
22.	Iran	Educational	Yazd	E10299224	2021- 2027		1, 2	-	TBC	2	2	https://main.iju.ir/en/ international.iju@gmail.com
		Institute				Architecture		2				
						English language teaching	1, 2	2				
						Graphic design	1, 2	2				
						Fashion design	1	2	ą.			
						Visual arts	1	2				
						Psychology	1	2				
						Clinical psychology	2	2				
		580 100000				New media and communications	1	2				
22	for dear	Jordan University of	Irbid	996480807	2021-	Computer engineering	1, 2	2	TRE	2	2	https://www.just.edu.jo/Pages/Default.a
23.	Jordan	Science and Technology	Irbid	E10189078	2027	Industrial engineering management	1	2	TBC	2	2	iro@just.edu.jo
		recinology				Industrial engineering	2	2				300 300 30 30 30 30 30 30 30 30 30 30 30
						Architecture	1, 2	2				
						Civil engineering	1	2				
						Structural engineering	2	2				
						Dental medicine	1	2				
						Nursing	Short	2				
						Midwifery	Short	2				
						International economics	1	2				
						Banking and finance	1	2				http://dirp.yu.edu.jo
24.	Jordan	Yarmouk University	Irbid	996151589 E10187766	2021- 2027	Management	1	2	ТВС	2	2	international@yu.edu.jo
				210101100	202.	Legal studies	1	2				mof.otoom@yu.edu.jo
						Computer engineering	1	2				
						Psychological counseling and guidance	1, 2	2				
						English language teaching	1, 2	2				https://misuratau.edu.lv/en/
25.	Libya	Misurata University	Misurata	933611518 E10133112	2021- 2027	Visual arts	1	2	TBC	2	2	director.ico@misuratau.edu.ly
						International economics	1	2				org.ico@misuratau.edu.ly
						Political sciences	1	2				

	_							860				1
						Psychology	1	2				
						New media and communications	1	2				
						Banking and finance	1	2				
						Management	1	2				
						PR and marketing communications	1	2				
						Computer engineering	1	2				
						Industrial engineering management	1	2				
						Architecture	1	2				
						Civil engineering	1	2				
						Dental medicine	1	2				
						Nursing	Short	2				
						Midwifery	Short	2				
						Graphic design	1, 2	2				
						International economics	1	2				
						International economic relations	2	-				https://www.rit.edu/kosovo/
26	Kosovo	RIT Kosovo (A.U.K.)	Prishtina	925518808 E10073825	2021-	Political sciences	1	2	TBC	2	2	lbajrami@auk.org
						Banking and finance	1	2				dlulaj@auk.org
						Management	1	2				
						Computer engineering	1, 2	2				
						English language teaching	1, 2	2				
						Graphic design	1, 2	2				
						Fashion design	1	2				
						Economics	3	2				https://www.universum-ks.org/
27	. Kosovo	Universum College	Prishtina	925266773 E10136756	2021-	Political sciences	1	2	ТВС	2	2	erasmus@universum-ks.org mirlinda.zhushi@universum-ks.org
						Legal studies	1	2				gentianaberisha@universum-ks.org
						Computer engineering	1, 2	2				
						-	1, 2	2				

		College of				Dental medicine	1	2				2000 W.V. W. W.								
28.	Kosovo	Medical	Prishtina	896890034	2021-	Nursing	Short	2	твс	2	2	https://rezonanca-rks.com/ drenica.lauka@rezonanca-rks.com								
	KOSOVO	Sciences "Rezonanca"	Tristitina	030030034	2027	Midwifery	Short	2	100	-	-	nazim.dakaj@rezonanca-rks.com								
						Psychological counseling and guidance	1	2												
						English language teaching	1, 2	2												
						Graphic design	1, 2	2												
						Fashion design	1	2												
						Visual arts	1	2												
						International economics	1	-												
						International economic relations	2	2												
						Economics	3	2												
						Political sciences	1	2												
						Psychology	1	2												
						New media and communications	1	2												
				949168960		Banking and finance	1	2												
		UBT College –									Management	1	2							
29.	Kosovo	Higher	Prishtina		949168960 E10076001									2021-	Business administration	2	2	TBC	2	2
		Education Institution		E10076001	2027	PR and marketing communications	1	2				lirigzona.morina@ubt-uni.net								
						Public relations	2	2												
						Legal studies	1	2												
						Administrative law	2	2												
						International law	2	2												
						Computer engineering	1, 2	2												
						Industrial engineering management	1	2												
						Industrial engineering	2	2												
						Architecture	1,2 2													
						Civil engineering	1	2												
						Structural engineering	2	2												
						Dental medicine	1	2												
						Nursing	Short	2												

						Psychological counseling and guidance	1	2											
						English language teaching	1, 2	2											
						Graphic design	1, 2	2	1										
						Fashion design	1	2	1										
						Visual arts	1	2											
						International economics	1												
									International economic relations	2	2								
						Economics	3	2											
						Political sciences	1	2											
						Psychology	1	2											
						New media and communications	1	2											
						Banking and finance	1	2				https://www.udq.edu.me/en/							
30.	Montenegro	University of Donja Gorica	Podgorica	948824319 E10054230	2021-	Management	1	2	TBC	2	2	udg@udg.edu.me							
						Business administration	2	2				Bojana. Malisic@udg.edu.me							
						PR and marketing communications	1	2											
									Public relations	2	2								
													Legal studies	1	2				
															Administrative law	2	2		
									International law	2	2								
						Computer engineering	1, 2	2											
						Industrial engineering management	1	2											
						Industrial engineering	2	2											
						Architecture	1, 2	2											
						Civil engineering	1	2											
						Structural engineering	2	2											
						International economics	1	2											
						International economic relations	2												
31.	Montenegro	University	Tivat	907862092	2021-	Banking and finance	1	2	TBC	2	2	https://www.univerzitetadriatik.com/poc etna.htm							
		"Adriatic" Bar		E10220596	2027	Management	1	2	100			nikolafms@gmail.com							
						Business administration	2	2											
						Legal studies	1	2											

						English language teaching	1, 2	3				
						Graphic design	1, 2	3				
						International economics	1	3				
						International economic relations	2	,				
						Economics	3	3				
						Political sciences	1	3				
						Psychology	1	3	TBC			https://www.hebron.edu/
32.	Palestine	Hebron University	Hebron	934961758 E10175580	2021-	New media and communications	1	3		5	5	iro@hebron.edu Grantsoffice@hebron.edu
						Banking and finance	1	3				aghayyada@hebron.edu
						Management	1	3				
						Business administration	2	3				
						Legal studies	1	3				
						Computer engineering	1, 2	3				
						Nursing	Short	3				
						Midwifery	Short	3	5			
					The second state of	English language teaching	1	2				
33.	Palestine	Al-Aqsa University	Gaza	932587004 E10087132	2021- 2027	Visual arts	1	2	TBC 2	2	2	https://www.alaqsa.edu.ps/ar/home/ international.relations@alaqsa.edu.ps
		1,73				Nursing	Short	2				
						English language teaching	1	2				
						International economics	1	2				
						New media and communications	1	2				
						Banking and finance	1	2				
34.	Palestine	Al-Quds	Jerusalem	999843021	2021-	Management	1	2	TBC	2	2	https://www.alguds.edu/en/
34.	raiesurie	University	Jeiusaleiii		2027	PR and marketing communications	1	2	100			acad.cooperation@admin.alquds.edu
						E-Business	1	2				
						Legal studies	1	2				
						Computer engineering	1	2				
						Industrial engineering management	1	2	1			

						Architecture	1	2				
						Dental medicine	1	2				
						Nursing	Short	2				
						Midwifery	Short	2				
						English language teaching	1, 2	2				
						International economics	1	2				
						Political sciences	1	2				_
25	Districtions	Biliran Province State	Biliran	887827033	2021-	New media and communications	1	2	TBC	2	,	www.bipsu.edu.ph op@bipsu.edu.ph
35.	Philippines	University	biliran	00/02/033	2027	Management	1	2	IBC	2	2	internationaloffice@bipsu.edu.ph
						Computer engineering	1, 2	2				
						Industrial engineering management	1	2				
						Nursing	Short	2				
						English language teaching	1, 2	2				
						International economics	1	2				
						International economic relations	2	6	1			
		Dostoevsky		V0000000000000000000000000000000000000		Political sciences	1	2				https://omsu.ru/
36.	Russia	Omsk State	Omsk	931813041 E10048078			Psychology	1	2	TBC	2	2
		University				Clinical psychology	2	-				rector@omsu.ru
						Management	1	2				
						Business administration	2	2	,			
						Legal studies	1, 2	2				
						English language teaching	1, 2	2				
						International economics	1	2				
		260 - 37 - 40				International economic relations	2	-				
		Peoples' Friendship				Political sciences	1	2				https://www.rudn.ru/
37.	Russia	University of	Moscow	985686356 E10211398	2021-	New media and communications	1	2	TBC	2	2	information@rudn.ru de-martino-m@rudn.ru
		Russia (RUDN University)				Management	1	2				barnashov-ov@rudn.ru
						Legal studies	1	2				
						International law	2	2	:			
						Dental medicine	1	2				

38.	Ukraine	Kyiv National University of	Kyiv	987487743	2021-	Management	1	2	ТВС	2	2	http://www.knutd.com.ua
30.	Oktable	Technologies and Design	Kylv	E10211601	2027	Business administration	2	-	100	2	2	knutd@knutd.edu.ua
39.	Ukraine	Odessa State Agrarian	Odessa	897301702	2021-	Management	1	2	твс	2	2	https://osau.edu.ua/en/
39.	Oktaine	University	Odessa	89/301/02	2027	Business administration	2		TBC	-	2	osau@osau.edu.ua
						International economics	1	2				
40.	Ukraine	Zhytomyr Polytechnic	Zhytomyr	944164051	2021-	International economic relations	2	-	TBC	2	2	http://www.ztu.edu.ua
40.	Oklaine	State University	Zilytolliyi	E10162858	2027	Computer engineering	1, 2	2	100	2	-	mamrayv@ukr.net
						Industrial engineering management	1	2				
		Uzhhorod				International economics	1	2				
41.	Ukraine	National	Uzhhorod	911794666 E10219769	2021- 2027	Banking and finance	1	2	TBC	2	2	https://www.uzhnu.edu.ua/ dep-irelations@uzhnu.edu.ua
		University				Management	1	2				
						Management	1	2				
						Business administration	2	2				
42.	Uzbekistan	Karshi Engineering-	Karshi City	925175040	2021-	Banking and finance	1	2	TBC	2	2	https://www.qmii.uz/en
42.	UZDEKISIAN	Economics Institute	Kaishi City	E10066265		Industrial engineering management	1	2	IBC		2	eshevalibek@gmail.com
		mada.c		Industrial engineering	2	2						
						Computer engineering	1, 2	2				

# **6.3.1 List of Erasmus+ Inter-Institutional Agreements with Companies and Organizations**

## **Erasmus+ Agreements for Traineeships**

No	University	City	Date	Contact Information
BELGI	UM		1	
1.	RTC-PRO Renovation Transformation and Construction	Charleroi	2021-2027	<ul> <li>e-mail: <u>info@rtcpro.eu</u>     phone: +32 (0) 477257944     website: <u>https://rtcpro.eu/</u></li> </ul>
BULG	ARIA			
2.	Alma bp Laundry Machines	Blagoevgrad	2021-2027	e-mail: <u>info@alma-bp.com</u> phone: 088 617 7799
3.	Trail Sped	Sofia	2021-2027	e-mail: <u>lazenajdov@hotmail.com</u>
CZEC	H REPUBLIC			
4.	RESPILON Group s.r.o.	Brno	2014/2021	e-mail: <u>info@respilon.com</u> phone: +44 845 004 5341     website: <u>https://www.respilon.com/</u>
GERN	IANY			
5.	B.A.G. Bau Immobilienvertriebs GmbH	Bremen	2014-2021	<ul> <li>e-mail: info@bag-bau.com         phone: + 49 (0) 421 / 172 30 600         website: https://www.bag-bau.com/</li> </ul>
6.	Nilgun Tekeli Transport	Bremen	2021-2027	e-mail: tekeligruppe@gmail.com     phone: +491725700500
7.	Klinik Brilon-Wald	Brilon	2014-2021	e-mail: <u>info@reha-kbw.de</u> phone: 02961 9810     website: <u>https://www.reha-kbw.de/kontakt</u>
8.	Ingenieurburo Baba	Duisburg	2014-2021	phone: +49 203 7577613 website: https://www.babagmbh.de/
9.	Meco Trockenbau Suvad Zejnilovic	Wiesbaden	2014-2021	e-mail: info@meco-trockenbau.de     phone: +049 611 172 63655     website: https://meco-trockenbau.de/
HUN	GARY			
10.	Tura Logistic Kft	Dunaharaszti	2014-2021	e-mail: infro@turalogistic.hu     phone: +36 1 289 0222
ITAL	t .			
11.	Network Association Sikanamente A.P.S.	Prizzi	2014-2021	e-mail: <u>sikanamente@gmail.com</u> phone: +39 329 842 5892     website: <u>https://sikanamente.org/contatti/</u>
MAL	ГА			
12.	Willingness Hub	Haz-Zebbug	2014-2021	e-mail: info@willingness.com.mt     phone: 00356 79633222     website: https://willingness.com.mt/
POLA	ND			
13.	Contact - Foreign Language Center	Poznan	2021-2027	e-mail: <u>kasia@cjo.pl</u> phone: +48608657002     website: <u>https://www.kontakt.cjo.pl/</u>
14.	Dimitra International	Warsaw	2014-2021	e-mail: <u>info@dimitrainternational.com</u> phone: +34 652 474 912     website: <u>https://dimitrainternational.com/en/contact-us/</u>
PORT	UGAL			
15.	"H2O" - Arrouquelas Youth Association	Arrouquelas	2014-2027	e-mail: <u>seciosimone@gmail.com</u> phone: +351968492287     website: <u>https://h2o.pt/</u>

SERBI	A			
16.	Tomic Law Office	Belgrade	2021/2027	e-mail: jovana.tomic@tomiclaw.com     phone: +381 63 653337     website: https://amcham.rs/glossary/jovana-tomic-of-cakovic-tomic-law-office/
SPAIN	· ·			
17.	Vision Factory	Barcelona	2021-2027	<ul> <li>e-mail: <u>info@visionfactory.org</u>     phone: +34 623 176 781     website: <u>http://www.visionfactory.org</u></li> </ul>
18.	Mobility Projects by Universal Mobility	Granada	2021-2027	<ul> <li>e-mail: <u>paula,jadzczak@mobilityprojects.com</u> phone: +34858106702 website: <u>https://www.mobilityprojects.com/</u></li> </ul>
19.	PANEUROPA ESPANA	Madrid	2021-2027	<ul> <li>e-mail: <u>curisan@yahoo.com</u> phone: +34685822045 website: <u>http://www.paneuropaspain.es/</u></li> </ul>
20.	Broja Sorli Sanz TUATEAM	Valencia	2021-2027	e-mail: <u>borjavss@gmail.com</u> phone: +49 203 7577613     website: https://tuateam.com/
TURK	EY	1 - 1 - 1		
21.	Ozgur Project Architecture Consultancy Construction Co.	Ankara	2014-2021	e-mail: ozgur@ozgurproje.com.tr phone: 0312 4408288 website: https://ozgurproje.com.tr/en
22.	Handar Steel Construction Company	Ankara	2014-2021	e-mail: handar@handar.com.tr phone: +90 312 354 79 10 website: http://www.handar.com.tr/
23.	Social Security Institution Sosyal Güvenlik Kurumu	Ankara	2021-2027	<ul> <li>e-mail: aaksakal3@sgk.gov.tr phone: +90 312 207 80 00 website: <a href="https://www.sgk.gov.tr/">https://www.sgk.gov.tr/</a></li> </ul>
24.	Cevher Psychology	Antalya	2021-2027	<ul> <li>e-mail: mail@cevherpsikoloji.com phone: +905077672810 website: https://www.cevherpsikoloji.com/</li> </ul>
25.	Subasi Yapi Mimarlik (Subasi Building Architecture)	Aydin	2021-2027	e-mail: enesyavuzsubasi@gmail.com     phone: +90 553 706 09 49     website: https://subasiyapimimarlik.com/
26.	Tutku Yeter Architecture Office	Bodrum	2014-2021	e-mail: info@tymi-mimarliktasarim.com phone: +905547764641
27.	Sipahi Law Firm	Bursa	2014-2021	e-mail: <u>yelizhanoglu@gmail.com</u> phone: +902164892424     website: <u>http://istanbulbarosu.org.tr/</u>
28.	TKS Yapi Kimyasallari	Bursa	2021-2027	e-mail: <u>info@spve-san.com.tr</u> phone: +905326656750
29.	Bimat Architecture	Bursa	2021-2027	e-mail: <u>info@bimat.com.tr</u> phone: +90 224 451 8050     website: <u>http://www.bimat.com.tr/</u>
30.	Biyotek Construction	Diyarbakir	2014-2021	e-mail: biyotekgranit@hotmail.com phone: +904122510107
31.	GÜRELGİL GRUP / Kontrak Gıda Tarım Hayvancılık	Edirne	2021-2027	e-mail: <u>gurelgilhalil@gmail.com</u> phone: +90 553 894 20 22     website: <u>www.kontrakgida.com</u>
32.	Denge Psikolojik Danismanlik Saglik Ltd. Sti	Istanbul	2014-2021	e-mail: fakira.artir@gmail.com     phone: +90543845452
33.	DKD Group (İNŞ.SAN. VE TIC.)	Istanbul	2021-2027	e-mail: info@dkdgrup.com.tr     phone: +90 538 070 55 72     website: https://dkdgrup.com.tr/
34.	Miryap Construction	Istanbul	2014-2021	e-mail: miryapyapi@gmail.com     phone: 0212 699 55 99     website: https://miryap.com/iletisim/
35.	Ugur Colleges	Istanbul	2014-2021	<ul> <li>e-mail: zincirlikuyu.anadolulisesi@ugurokullari.k12.tr website: https://ugurokullari.k12.tr/</li> </ul>

36.	Meda Yapi Insaat (Meda Building Construction)	Istanbul	2021-2027	e-mail: <u>info@medayapiinsaat.com.tr</u> phone: +90216 639 00 05     website: https://www.medayapiinsaat.com.tr/
37.	Guven Muhasebe	Istanbul	2014-2021	e-mail: dombili.can@hotmailcom phone: +905072303326
38.	Ipsan Plastic Group	Istanbul	2021-2027	e-mail: <u>ipsan@ipsanplastik.com</u> phone: +90 216 311 17 36     website: <u>http://www.ipsanplastik.com/en/index.html</u>
39.	Hifa Yapi	Istanbul	2021-2027	e-mail: <u>fkarakaya@hifayapi.com</u> phone: +90 216 352 07 06     website: <u>www.hifayapi.com</u>
40.	Orkay Machinery and Construction	Istanbul	2021-2027	• e-mail: <u>info@orkay.com</u> phone: +902164527275
41.	Method Research Company	Istanbul	2021-2027	e-mail: <u>info@methodresearchcompany.com.tr</u> phone: +90 (216) 558 11 00     website: <u>https://www.methodresearchcompany.com.tr/</u>
42.	Arfitect Software Inc.	Izmir	2021-2027	e-mail: <u>ugur.kilic@arfitect.com</u> phone: +90533 928 9398     website: <u>https://www.arfitect.com/</u>
43.	Furline	Izmir	2021-2027	e-mail: info@fuarline.com     phone: 0 (212) 852 55 30     website: https://www.fuarline.com/
44.	TI automotive industry and trade limited company	Kocaeli	2021-2027	e-mail: <u>eerdem@tifs.com</u> phone: +90 549 781 68 42     website: <u>https://www.tifluidsystems.com/</u>
45.	Kent Yapi&Mimarlik (Kent Building Construction)	Kastamonu	2021-2027	e-mail: <u>kentyapimimarlik4@gmail.com</u> phone: +905414199664     website: <u>http://www.kentyapimimarlik.com/</u>
46.	Ozel Bahce Gunduz Bakimevi (KINDERGARTEN)	Kayseri	2021-2027	e-mail: <u>busrasayinn@hotmail.com</u> phone: +905415624151
47.	Kum Uygulama Tasarim Proje Mimarlik	Kayseri	2021-2027	e-mail: <u>kumofis@gmail.com</u> phone: +905304044074
48.	Kubra Rehabilitation Center	Konya	2014-2021	<ul> <li>e-mail: <u>mehmetxy42@yahoo.com</u> phone: (0332) 7104250</li> </ul>
49.	Topaler Construction	Kutahya	2014-2021	<ul> <li>e-mail: <u>zaferdundar429@hotmail.com</u> phone: +902745138910</li> </ul>
50.	Simav Ozel Eflatun Yabancı Dil Kursu	Kutahya	2014-2021	e-mail: <u>simavozeleflatun@gmail.com</u> phone: +90 274 513 52 52
51.	Bogazici City College	Kutahya	2014-2021	<ul> <li>e-mail: <u>iletisim@bogazicisehirkoleji.com</u></li> <li>phone: +902746666444</li> <li>website: <a href="https://bogazicisehirkoleji.com/">https://bogazicisehirkoleji.com/</a></li> </ul>
52.	Psikocan Turkuaz Psychotherapy Center	Kutahya	2021-2027	e-mail: <u>turkuaz43psikoterapi@gmail.com</u> phone: +90 543 395 43 44
53.	Unlu Mimarlik	Van	2021-2027	e-mail: <u>unlumimar@gmail.com</u> phone: 05514512363 website: <u>http://www.unlumimarlik.com.tr/</u>
UNIT	ED KINGDOM			
54.	NDB EUROPE LTD	London	2014-2021	<ul> <li>e-mail: giorgi@ndb.technology phone: +447438432847 website: https://ndb.technology/</li> </ul>

6.4 List of Mevlana Exchange Agreements									

# **List of Mevlana Aggrements**

No.	University	City	Active Until	Departments
1.	Afyon Kocatepe University	Afyonkarahisar	2019	Accountancy, financial management     Art and design     Business studies and management studies     Education     Humanities     Languages and philological sciences
2.	Ahi Evran University	Kirsehir	2019	Management     Psychological counseling and guidance     Turkish language teaching
3.	Akdeniz University	Antalya	2018	Architecture Communication and Information Sciences Economics Graphic Design Industrial Design International Relations, European Studies, Area Studies Modern EC Languages Public Relations, Publicity, Advertisement Social Sciences Textile Design
4.	Aksaray University	Aksaray	2020	Civil engineering English language teaching Industrial engineering International economic relations Management sciences Psychological counselling and guidance Turkish language teaching
5.	Alanya Alaaddin Keykubat University	Antalya	2024	Architectural restoration     Architecture     Civil engineering     Computer engineering     Computer programming     Economics and finance     English languages teaching     Finance, banking and insurance     Graphic design     Human resources management     Industrial engineering     Interior architecture     Interior design     Interior design     International trade     Management     Psychological counselling     Turkish languages teaching
6.	Anadolu University	Eskisehir	2019	Architecture Civil engineering Computer engineering Education English language and american studies English language teaching Graphic design Industrial engineering International economic relations Public relations Turkish language teaching Visual arts
7.	Ankara Yildirim Beyazit University	Ankara	2026	International economic relations     Business administration

8.	Ataturk University	Erzurum	2020	Management     Banking and finance     Architecture     Civil engineering     Computer engineering     Industrial engineering     Political sciences
				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
9.	Balikesir University	Balikesir	2019	<ul> <li>Civil engineering</li> <li>Engineering</li> <li>Management</li> </ul>
10.	Bandirma Onyedi Eylul University	Balikesir	2022	<ul> <li>International economic relations</li> <li>Banking and finance</li> <li>Public relations</li> </ul>
11.	Bartin University	Bartin	2018	Civil engineering     Economics     History     Management     Others, architecture, urban and regional planning     Theology     Turkology
12.	Batman University	Batman	2020	Programs to be defined
13.	Bilecik Seyh Edebali University	Bilecik	2021	Banking and finance     Business studies and management sciences     Civil engineering     Computer engineering     Economy     Mathematics     Political science and public administration     Turkish language and literature
14.	Bingol University	Bingol	2020	Programs to be defined
15.	Bolu Abant Izzet Baysal University	Bolu	2019	Business administration     Computer engineering     Electrical and electronic engineering     English language teaching     Graphic design     International economic relations     Turkish language teaching     Visual arts
16.	Bozok University	Yozgat	2020	Programs to be defined
17.	Canakkale Onsekiz Mart University	Canakkale	2018	Business studies, management science     Communication and information sciences     Graphic design     Other languages and philological sciences
18.	Dum lupinar University	Kutahya	2023	Business administration     Civil engineering     Computer engineering     English language teaching     Graphic design     History     International economic relations     Management     Manufacturing sciences     Political sciences     Turkish language teaching
19.	Duzce University	Duzce	2023	Business administration
20.	Erciyez University	Kayseri	2018	Architecture     Business studies, management science     Graphic design

Erzincan University	Erzincan	2020	History     Manufacturing sciences     Political science     Psychological counselling and guidance     Psychology     Public relations     Sociology     Turkish language teaching     Programs to be defined     Architecture
Erzurum Technical University	Erzurum	2019	Civil engineering     Computer engineering     Electronic and electrical engineering     Industrial engineering
Eskisehir Osmangazi University	Eskisehir	2018	Architecture     Business studies, management sciences     History     Manufacturing sciences     Political science
Firat University	Elazig	2025	Programs to be defined
Gazi University	Ankara	2018	Architecture Business studies and management science English language teaching Graphic design History Manufacturing sciences Political science Psychological counselling and guidance Psychology Public relations Sociology Turkish language teaching
Gaziantep University	Gaziantep	2018	Architecture Business studies, management science Civil engineering Computer engineering Electric and electronics engineering English language teaching Graphic design Manufacturing sciences Public administration Public relations
Hacettepe University	Ankara	2024	Manufacturing sciences     History     American culture and literature
Istanbul University	Istanbul	2020	Architecture     Civil engineering     Economics     English language teaching     Industrial engineering     International economic relations     Law     Public relations     Turkish language and literature
Izmir Katip Celebi University	Izmir	2018	<ul> <li>Business studies, management science</li> <li>Engineering, technology</li> <li>Social sciences</li> </ul>
Kahramanmaras Sutcu Imam University	Kahramanmaras	2020	Business administration     Civil engineering     International economic relations     Turkish language teaching
	Erzurum Technical University  Eskisehir Osmangazi University  Firat University  Gazi University  Hacettepe University  Istanbul University  Izmir Katip Celebi University  Kahramanmaras Sutcu Imam	Erzurum Technical University  Eskisehir Osmangazi University  Eskisehir  Firat University  Elazig  Gazi University  Ankara  Gaziantep University  Gaziantep  Hacettepe University  Ankara  Istanbul University  Izmir Katip Celebi University  Kahramanmaras Sutcu Imam  Kahramanmaras	Erzurum Technical University  Eskisehir Osmangazi University  Eskisehir 2018  Firat University  Elazig 2025  Gazi University  Ankara 2018  Gaziantep University  Gaziantep University  Ankara 2018  Istanbul University  Istanbul University  Izmir Katip Celebi University  Izmir Calvanamaras Sutcu Imam Kahramanmaras 2020

31.	Karabuk University	Karabuk	2018	Architecture Business studies, management science History International relations Manufacturing sciences Modern EC languages Others – engineering Political science Psychology Sociology Sociology
32.	Karadeniz Technical University	Trabzon	2018	Architecture Business administration Civil engineering Computer engineering Electrical and electronics engineering English language and literature Fine arts education Fundamentals of guidance History International relations Law Public administration Public relations and advertising Turkish education Turkish language and literature
33.	Karamanoglu Mehmetbey University	Karaman	2019	Management     Economics
34.	Kastamonu University	Kastamonu	2020	Programs to be defined
35.	Kirikkale University	Kirikkale	2019	Programs to be defined
36.	Kirklareli University	Kirklareli, Turkey	2018	International economic relations     Management and public administration     Business administration
37.	Kocaeli University	Kocaeli	2022	Architecture Civil engineering Computer engineering English language teaching Graphic design Industrial engineering International economic relations Legal studies Management Political sciences and public administration Public relations Turkish language teaching Visual arts
38.	Mustafa Kemal University	Hatay	2019	Architecture     Business administration     Engineering     Management     Public relations     Turkish language
39.	Nevsehir Haci Bektas Veli University	Nevsehir	2019	Business administration     Civil engineering     Electrical engineering     English language teaching     Turkish language teaching
40.	Ondokuz Mayis University	Samsun	2018	Architecture     Business studies, management science     Computer engineering     Graphic design     Manufacturing sciences     Turkish language teaching

41.	Ordu University	Ordu	2018	Programs to be defined		
42.	Recep Tayyip Erdogan University	Rize	2023	Art and Design     Business studies and Management Studies     Economics     Engineering		
43.	Sakarya University	Sakarya	2026	<ul> <li>Civil engineering</li> <li>Computer engineering</li> <li>English language teaching</li> <li>Industrial engineering</li> <li>Turkish language teaching</li> </ul>		
44.	Siirt University	Siirt	2020	Programs to be defined		
45.	Sirnak University	Sirnak	2018	Business studies, management science     Economics     Engineering, technology		
46.	Suleyman Demirel University	Isparta	2026	Architecture Banking and finance Business administration Civil engineering Computer engineering English language teaching Graphic design Industrial engineering International economics relations Law Political sciences and public administration Psychology Public relations Turkish language teaching		
47.	Selcuk University	Konya	2024	Business studies, management science     Economics     Computer Engineering     Psychology     Dentistry     Nursing, Midwifery, Physiotherapy     Public Relations, Publicity, Advertising     Graphic Design		
48.	Trakya University	Edirne	2022	Architecture     Art and design     Engineering     English language teaching     International economic relations     Management     Political sciences     Turkish language teaching		
49.	Usak University	Usak	2018	Business management     Civil engineering     Economics     History     Mechanical engineering     Public relations     Turkish language teaching		
50.	Yildiz Technical University	Istanbul	2018	Architecture     Computer engineering     English language teaching     Industrial engineering     International relations, European studies, area studies     Languages and philological sciences     Turkish language teaching		

6.5 List of Bilateral Agreements and Protocols					
<b>,</b>					

# BILATERAL COOPERATION List of Active Bilateral Agreements

No	University	City	Signing Date	Valid Until				
To the control of	•	BANIA						
1.	Albanian University	Tirana	04/04/2020	04/04/2025 (5 years)				
2.	Barleti University	Tirana	24/03/2022	24/03/2027 (5 years)				
3.	Canadian Institute of Technology	Tirana	08/02/2022	08/02/2027 (5 years)				
4.	Wisdom University College	Tirana	05/02/2019	05/02/2024 (5 years)				
	AZERBAIJAN							
5.	ADA University	Baku	25/01/2022	25/01/2027 (5 years)				
	BANG	ILADESH						
6.	Daffodil International University	Dhaka	30/08/2021	30/08/2026 (5 years)				
	BOSNIA AND	HERZEGOVINA						
7.	International University of Sarajevo	Sarajevo	28/12/2022	28/12/2027 (5 years)				
8.	University of Mostar	Mostar	19/05/2021	19/05/2026 (5 years)				
	ВБ	RAZIL						
9.	UNIP Grupo Objetivo	Sao Paulo	10/12/2018	Indefinite				
	BUL	GARIA						
10.	D. A. Tsenov Academy of Economics	Svishtov	02/04/2019	Indefinite				
11.	Sofia University St. Kliment Ohridski	Sofia	27/01/2023	27/01/2028 (5 years)				
	CZECH	REPUBLIC						
12.	Institute of Technology and Business in Ceske Budejovice	Ceske Budejovice	10/02/2022	10/02/2027 (5 years)				
	EL SA	LVADOR						
13.	Universidad de Oriente	San Miguel	25/01/2022	25/01/2027 (5 years)				
	ETH	IIOPIA						
14.	Wolaita Sodo University	Wolaita Sodo	03/03/2022	03/03/2027 (5 years)				
	IF	IDIA						
15.	Banasthali University	Rajasthan	05/12/2022	05/12/2027 (5 years)				
16.	Chandigarh University	Punjab	01/09/2021	01/09/2026 (5 years)				
17.	Lok Jagruti Kendra University	Ahmedabad	20/10/2021	20/10/2026 (5 years)				
18.	Lovely Professional University	Phagwara	16/01/2023	16/01/2028 (5 years)				
19.	Woxsen University	Hyderabad	24/01/2022	24/01/2027 (5 years)				
	ITALY							
20.	Poliarte – Politecnico delle Arti Applicate SRL	Ancona	05/07/2021	07/07/2024 (3 years)				
JORDAN								
21.	Jadara University	Irbid	24/05/2021	24/05/2026 (5 years)				
KAZAKHSTAN								
22.	Akhment Yassawi International Kazakh-Turkish University	Turkestan	26/04/2022	26/04/2027 (5 years)				
коѕоvо								
23.	Kolegji BIZNESI	Prishtina	16/05/2022	16/05/2027 (5 years)				
24.	RIT Kosovo (A.U.K.)	Prishtina	11/04/2018	11/04/2023 (5 years)				
25.	University "Ukshin Hoti"	Prizren	11/10/2022	11/10/2027 (5 years)				

	MALAYSIA							
26.	Universiti Teknologi MARA (UiTM)	Shah Alam	15/11/2021	15/11/2026 (5 years)				
	NETHERLANDS							
27.	Netherlands Business Academy	Breda	22/12/2021	22/12/2026 (5 years)				
	PAKISTAN							
28.	Jinnah University for Women	Karachi	20/01/2022	20/01/2027 (5 years)				
29.	Research Training Solutions (RTS)	Karachi	20/01/2022	20/01/2027 (5 years)				
30.	Riphah International University (FEAS)	Islamabad	11/05/2022	11/05/2023 (1 year)				
	PALESTINE							
31.	Al-Aqsa University	Gaza	14/12/2018	14/12/2023 (5 years)				
32.	Hebron University	Hebron	10/02/2023	10/02/2028 (5 years)				
	PHIL	IPPINES						
33.	Biliran Province State University	Biliran	27/01/2022	27/01/2027 (5 years)				
	РО	LAND						
34.	The Pontifical University of John Paul II in Krakow	Krakow	14/02/2023	14/02/2028 (5 years)				
	SE	RBIA						
35.	International University of Novi Pazar	Novi Pazar	17/01/2022	17/01/2027 (5 years)				
	SI	PAIN						
36.	Erasmus Play	Zaragoza	28/11/2022	28/11/2027 (5 years)				
	TU	IRKEY						
37.	Acibadem Mehmet Ali Aydinlar University	Istanbul	30/01/2020	Indefinite				
38.	Aksaray University	Aksaray	11/03/2022	11/03/2027 (5 years)				
39.	Alanya Alaaddin Keykubat University	Antalya	19/08/2019	19/08/2024 (5 years)				
40.	Anadolu University	Eskisehir	26/10/2021	26/10/2026 (5 years)				
41.	Ankara Medipol University	Ankara	10/02/2022	10/02/2027 (5 years)				
42.	Ankara Yildirim Beyazit University	Ankara	21/05/2018	21/05/2023 (5 years)				
43.	Bahcesehir University	Istanbul	28/02/2022	28/02/2027 (5 years)				
44.	Balikesir University	Balikesir	26/03/2021	26/03/2026 (5 years)				
45.	Bolu Abant Izzet Baysal University	Bolu	19/08/2020	19/08/2025 (5 years)				
46.	Bursa Uludag University	Bursa	10/02/2022	10/02/2027 (5 years)				
47.	Canakkale Onsekiz Mart University	Canakkale	22/03/2021	22/03/2026 (5 years)				
48.	Cumhuriyet University	Sivas	10/05/2018	10/05/2023 (5 years)				
49.	Dicle University	Dicle	01/07/2022	01/07/2024 (2 years+)				
50.	Dokuz Eylul University	Izmir	04/03/2022	04/03/2027 (5 years)				
51.	Ege University	Izmir	23/02/2022	23/02/2027 (5 years)				
52.	Erzurum Technical University	Erzurum	26/01/2022	26/01/2027 (5 years)				
53.	Fatih Sultan Mehmet Vakif University	Istanbul	14/02/2022	14/02/2027 (5 years)				
54.	Fenerbahce University	Istanbul	22/12/2021	22/12/2026 (5 years)				
55.	Firat University	Elazig	05/08/2020	05/08/2025 (5 years)				
56.	Gazi University	Ankara	16/05/2022	16/05/2027 (5 years)				
57.	Inonu University	Malatya	26/08/2020	26/08/2025 (5 years)				
58.	Istanbul Aydin University	Istanbul	31/01/2022	31/01/2027 (5 years)				

59.	Izmir Demokrasi University	Izmir	12/09/2019	12/09/2024 (5 years)		
60.	Izmir Institute of Technology	Izmir	25/01/2022	25/01/2027 (5 years)		
61.	Kahramanmaras Sutcu Imam Univeristy	Kahramanmaras	01/11/2022	01/11/2027 (5 years)		
62.	Karabuk University	Karabuk	17/01/2023	17/01/2028 (5 years)		
63.	Kastamonu University	Kastamonu	16/02/2022	16/02/2027 (5 years)		
64.	Kirklareli University	Kirklareli	06/04/2022	06/04/2023 (1 year)		
65.	Konya Technical University	Konya	13/12/2022	13/12/2026 (4 years)		
66.	Necmettin Erbakan University	Konya	19/09/2019	19/09/2023 (4 years)		
67.	Ondokuz Mayis University	Samsun	07/08/2020	07/08/2025 (5 years)		
68.	Osmanye Korkut Ata University	Osmanye	01/07/2022	01/07/2027 (5 years+)		
69.	Ostim Technical University	Ankara	28/12/2022	28/12/2027 (5 years)		
70.	Recep Tayyip Erdogan University	Rize	10/02/2022	10/02/2027 (5 years)		
71.	Selcuk University	Konya	20/12/2019	Indefinite		
72.	Sirnak University	Sirnak	26/08/2021	26/08/2026 (5 years)		
73.	Suleyman Demirel University	Isparta	05/10/2021	05/10/2026 (5 years)		
74.	Tekirdag Namik Kemal University	Tekirdag	07/03/2019	07/03/2024 (5 years)		
75.	Tokat Gaziosmanpasa University	Tokat	12/08/2020	12/08/2025 (5 years)		
76.	Turkish Maarif Foundation (TMF)	Istanbul	11/04/2018	11/04/2023 (5 years)		
77.	University of Health Sciences	Istanbul	20/12/2019	20/12/2025 (6 years)		
	NORTH N	MACEDONIA				
78.	International Vision University	Gostivar	15/03/2019	15/03/2024 (5 years)		
79.	Makedonsko Montesori Zdruzenie	Skopje	16/11/2020	16/11/2023 (3 years)		
80.	"Mother Teresa" University in Skopje	Skopje	09/03/2023	09/03/2028 (5 years)		
81.	Municipality of Dojran	Dojran	28/02/2023	Indefinite		
82.	Nansen Dijalog Centar Skopje	Skopje	25/03/2021	25/03/2024 (3 years)		
83.	NOSCI – National Open Science Cloud Initiative (UKIM)	Skopje	21/12/2022	21/12/2027 (5 years)		
UNITED KINGDOM						
84.	Tradepreneur Global Academic Platform	Southampton	22/03/2022	22/03/2027 (5 years)		
UKRAINE						
85.	Lviv University of Trade and Economics	Lviv	01/12/2022	01/12/2027 (5 years)		
86.	Zhytomyr Polytechnic State University	Zhytomyr	07/11/2022	07/11/2027 (5 years)		

### 7. CONCLUSIONS

Dedicating its resources in expense of progresses in social and technical sciences at both national and international levels and also educating its students in order to be aware of the national and global issues, besides making them productive oriented and indoctrinate them with the ambition of augmenting the living standards of the society is the mission of the IBU University.

In order to increase the quality and quantity of these services, the University aims to:

- Improve the premises (purchasing new equipment),
- Improve the quality of studies,
- Increase the income of the University,
- Support IBU's academic staff's participation in scientific research projects,
- Increase IBU University's involvement and participation in the national and EU Projects,
- Collaborate with world universities,
- Reach the European standards in undergraduate and graduate education.

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